

TABLE 7.—Basic trends in the steel and automobile industries, 1947-58

Year	Profits before taxes on equity (percent)	Profits after taxes on equity (percent)	Profits before taxes as per- cent of sales	Output (1947-49= 100)	Production worker em- ployment (1947-49= 100)
IRON AND STEEL					
1947-----	19.8	12.1	10.9	101	101
1948-----	17.0	14.7	12.3	106	105
1949-----	17.0	9.9	10.9	92	93
1950-----	28.1	14.2	15.1	118	104
1951-----	34.0	12.3	16.0	131	110
1952-----	17.6	8.5	9.3	117	95
1953-----	25.5	10.7	12.4	139	110
1954-----	16.0	8.1	10.5	109	97
1955-----	27.1	13.5	14.5	146	107
1956-----	25.1	12.7	12.9	143	104
1957-----	22.7	11.4	13.0	139	105
1958-----	14.2	7.2	10.5	105	86
MOTOR VEHICLES					
1947-----	27.9	15.6	10.4	95	100
1948-----	32.9	18.7	11.8	101	101
1949-----	35.8	20.9	13.2	104	98
1950-----	51.8	24.6	17.1	132	109
1951-----	39.5	14.1	13.2	120	110
1952-----	36.8	13.6	12.6	102	100
1953-----	37.9	13.6	11.0	126	119
1954-----	29.4	13.9	10.8	109	97
1955-----	46.1	21.1	15.1	153	116
1956-----	27.1	13.0	10.8	125	100
1957-----	28.1	14.0	10.8	128	98
1958-----	14.4	8.1	7.0	99	74

Sources: See app. A. The output index for "Iron and Steel" is the Federal Reserve Board index of industrial production, with 1947 weights.

In mid-1956, the "key" bargain open for negotiation was in steel. Both production and profits were at about their 1955 levels, a major investment boom was developing in plant and equipment, and the precedent set by the previous year's settlements in automobiles and other industries was strong. The result was an extremely favorable contract for the steelworkers—a 3-year contract extending into 1959, including a 9-cent annual improvement factor, automatic cost-of-living adjustments, and major fringe benefits. Similarly, favorable long-term contracts were signed in the aluminum industry; in most others, the terms were somewhat less liberal, but also involved long-term commitments to annual wage increases.

The results of these two major "patterns," established in the automobile and steel industries during the period of high output and profits, continued to be felt throughout the declining years of 1957 and 1958. In both of these years, despite marked declines in output and employment throughout the economy, wage increases were automatic in several major manufacturing industries. Further, the widespread use of cost-of-living escalators magnified the effects of quite