

Secretary GILPATRIC. I don't know because we are talking about future programs that haven't come up as yet.

Mr. FULTON. What is wrong with your statement that I have read to you then that it was centralized management under the Department of Defense under ARPA?

Secretary GILPATRIC. As I said later in the statement, Mr. Fulton, we found some things that weren't being attended to under this. We had to improve it.

Mr. FULTON. Then why don't you as a managerial administrative matter from day to day pull them in where you need, rather than put a directive out where I agree with Mr. Miller, it just cuts the ground out from under a lot of people who have put their lives into developments. Where would you have been without some of these programs that have been done by the Navy and the Army?

Secretary GILPATRIC. Mr. Fulton, when a person like myself takes on a responsibility such as I have, he can only use his best judgment and his best efforts.

Now, this is the belief of Secretary McNamara and myself, that this is the most effective way of achieving this objective.

If this directive doesn't work, we will probably change it.

Mr. FULTON. We are trying to get your methods of decision, the reason for the directive and the meaning of it.

I am trying sincerely to get it with an inquiring mind. When you first say you don't know where space is, and secondly you have said at page three that it was centralized already, and next that you have ample statutory authority, unless you want to really over-emphasize the Air Force and deemphasize the Army and the Navy on research and development, leaving out the operations from it, I can't see the reason for the directive.

Secretary GILPATRIC. Well, I apparently haven't made a sale with you, but I hope that my testimony and my statement made as a whole will satisfy most people. That is all you can do, I find. You can't make a 100 percent.

Mr. FULTON. I never said how you feel but I am certainly inquiring into the reasons. I would certainly like to know about that meeting of the Joint Chiefs of Staff, whether informal or formal, and wasn't the vote six to one against it?

Secretary GILPATRIC. I would to know it myself. They will be up here and you can ask them and I will be surprised if you find there was such a meeting.

The CHAIRMAN. At this time we would like to proceed with Hon. Charles Hitch, Assistant Secretary of Defense (Comptroller).

Do you have a prepared statement, sir?

Thank you, Mr. Secretary. We do appreciate your action in coming here.

Does this discuss your book, Mr. Secretary?

Secretary HITCH. It refers to my book, Mr. Chairman.

The CHAIRMAN. We would like to have you go into it.