

Secretary IGNATIUS. That is one.

Mr. HÉBERT. All right. No. 2.

Secretary IGNATIUS. That we mentioned.

Mr. COURTNEY. Aircraft maintenance.

Secretary IGNATIUS. Yes. In the field of aircraft maintenance, we have had a situation where as we began in recent times having larger numbers of aircraft in the Army, we did not have a capability to maintain them.

Mr. HÉBERT. Then it was not a substitute?

Secretary IGNATIUS. No.

Mr. HÉBERT. It was an overflow?

Secretary IGNATIUS. Well, we just didn't have the capability.

Now, I think what we have done—and General Bunker will go into this—represents what I think is basic Army policy in this whole area, to build some capability inhouse. We are building about 40 percent of our depot maintenance requirement and the rest we will do outside.

Mr. HÉBERT. Now, we have bakeries and airplane maintenance. What else was changed?

Secretary IGNATIUS. Well, sir, as the Army has always placed a lot of emphasis on its own arsenal system and the preservation of various skills there, we have found that as technology expands very rapidly it is difficult sometimes to keep up with all of these skills. And occasionally it is necessary now to go out and hire consultants to do technical studies.

Mr. HÉBERT. Now, you are leaving the area of maintenance and hardware and going into the area of "think" factories.

Secretary IGNATIUS. Yes, sir.

Mr. HÉBERT. No. Let's hold it straight down the line.

Secretary IGNATIUS. Yes, sir.

Mr. HÉBERT. So then I am to understand, the committee is to understand, there were only two areas in which there were changeovers. One was in bakeries and one was in airplane maintenance.

Secretary IGNATIUS. No, there are more.

Mr. COURTNEY. There is housing maintenance.

Mr. HÉBERT. Marine maintenance.

Secretary IGNATIUS. Yes, sir.

Mr. HÉBERT. Only those two areas.

Secretary IGNATIUS. I think that a good deal was done also in the area of janitorial services—this kind of thing. More has been let out.

Mr. HÉBERT. That is leasing out janitorial. What else? There are three.

Secretary IGNATIUS. I have a list here of activities approved for discontinuance during the period 1954 to 1959. This is a 5-year period. Ice cream manufacturing plants, 5.

Bakeries, 17.

Mr. KITCHIN. May I interrupt right here?

Secretary IGNATIUS. Yes, sir.

Mr. KITCHIN. All of these were supplemented by private contracts, contracting out, when they were discontinued as far as the Army was concerned?

Secretary IGNATIUS. I believe so, yes, sir. This is well before my time.