

Secretary IGNATIUS. I would suspect it would be a combination of those things. But this is something maybe we could check. What I have is the number that were approved for discontinuance.

Mr. HÉBERT. You see, Mr. Secretary, what we are trying to find out is what is the most economical to operate and how can we get the best out of the tax dollar.

Secretary IGNATIUS. Yes, sir.

Mr. HÉBERT. Now, again, in some other hearings—you are not responsible. You weren't there. You are just coming into the picture now.

Secretary IGNATIUS. Yes, sir.

Mr. HÉBERT. But the records ought to show—some records should have been kept to indicate whether this was a more economical or a less economical move.

Now, the committee is put in this position. We conduct these hearings with the objective of economy.

Secretary IGNATIUS. Yes, sir.

Mr. HÉBERT. Of saving, of elimination of waste.

Secretary IGNATIUS. Yes, sir.

Mr. HÉBERT. And then we have the witnesses of the Army testifying, "Well, we don't know."

Secretary IGNATIUS. Well——

Mr. HÉBERT. What kind of decision can we come out with, if we are not given the facts?

Secretary IGNATIUS. Well, do we have the records—it seems to me the question is a fair one that is being raised here.

Do we have in our system, or do you have in your testimony data on this. I think it is a fair question.

General BUNKER. I have some, yes.

Mr. HÉBERT. We should know, whether we should recommend a continuation of this system or whether we should recommend its elimination. This is a very important area.

Secretary IGNATIUS. Yes, sir, it is.

Mr. KITCHIN. If I understood the Secretary correctly, or if I recall the statement made in his prepared statement: that in the general category of overall policy and proceedings with reference to the closure or continuance, and so forth, that it was impossible to get a cost analysis, as an overall proposition. And only you could, you contend, when you get to a specific item.

Secretary IGNATIUS. Yes, sir.

Mr. KITCHIN. When there were certain hidden costs, in the elements of overhead, income taxes——

Secretary IGNATIUS. Yes, sir.

Mr. KITCHIN (continuing). Depreciation, capital investment.

Secretary IGNATIUS. Yes, sir.

Mr. KITCHIN. That you couldn't bring into play in figuring these cost elements, is that correct?

Secretary IGNATIUS. Yes, sir; that is correct. Although on a case-by-case basis, I think you could.

Mr. KITCHIN. I think—the only way in the world we would get it, then, Mr. Chairman, is by proceeding on an item-by-item basis—if we can't get it in the broad category of that, of then proceeding on a case-by-case basis, and have a sampling of at least what is the procedure.