

Mr. VANCE. They [Armour Research Foundation] have a staff of about 1,300 personnel of a highly qualified nature.

Mr. HARDY. Well, why do you need these five people to do it then?

Mr. VANCE. There was an investigation and scrutiny of the resources of the Signal Corps and the other agencies under the jurisdiction of the Deputy Chief of Staff, Logistics, and the Comptroller of the Army, which indicated that the Department of the Army did not have the personnel with the proper skills that could be made available to conduct this study at that time.

Mr. HARDY. So this is the kind of thing that was going to develop doctrine which the men in uniform were not capable of doing.

Mr. VANCE. Not to develop doctrine, sir.

Mr. HARDY. Well, all right; what else? You said doctrine a while ago, I thought.

Mr. VANCE. That is the function of the combat development system itself, for the doctrine development and the doctrine presentation and testing and investigation. This contract was in order to ascertain better and more effective ways that the combat development people could do their job, better methods of data retrieval and data coordination, where you have libraries scattered throughout the geographic United States—a great deal of it classified—and the job of the project analyst is to scrutinize all of that and to draw his conclusions.

Mr. HARDY. Well, now what are these people that work on this contract, what do they do normally?

General TRUDEAU. They are management consultants.

Mr. HARDY. Management consultants, all right; and so they are expert in the gathering of this data and evaluating this data which the Army itself wasn't able to do.

Mr. VANCE. The Army has not had nearly so much trouble in evaluating the data as in the communications, the information retrieval and filing and the coordination of the data.

Mr. HARDY. I thought that all of the folks over in the Defense Department were past masters at coordinating, and if this is a matter of coordination—that is one of the favorite words they have over there, “implementation” and “coordination,” and “finalizing” is another one—but I am just having a little trouble understanding why the Army lacks competence in this particular area.

Mr. VANCE. I would not say that the Army didn't have competent people who couldn't have done this job—

Mr. HARDY. You don't want to say that as to any area, but I don't know. I am just trying to understand.

Mr. VANCE. It was a matter, sir, that whether those people that the Army had which might have been capable of doing it were available to do it in relation to their other work.

Mr. HARDY. Did somebody make a determination as to whether the Army did have people who were capable?

Mr. VANCE. Yes, sir.

Mr. HARDY. And if they did, did somebody make a determination that they were so busy doing something more important that they couldn't be spared for this job?

Mr. VANCE. Well, sir, the determination was simply that the Army did not have the personnel with the proper skills that could be made available for this study.