

organization. I think they have the know-how and ability to watch over this whole complex problem. I do think that, in addition, they should have in this instance close consultation with the President's Office. This is how important this problem is to me.

Mr. BROOKS. I haven't talked with the President about this but I have talked with Mr. O'Brien. He seemed receptive. I am hopeful that Mr. Boutin, who was appointed by the President, will be able to work very closely with him.

I assume some of the experts you have, people like Mr. Mahoney, would be available to give them advice and suggestions.

ADP COSTS—A FIXED CHARGE ON GOVERNMENT

Mr. CAMPBELL. We are always available to GSA and to all Government agencies, for that matter, to the extent of our ability to help them. But I would point out that we are discussing here a fixed charge on the Government. This is very much like the fixed charge on the debt. What you are seeing here is growing into what many of you will see, after I am not here, will be a major fixed charge which cannot be reduced and which will probably grow, and properly so, if there is going to be control of the Government programs.

You saw yesterday the enormous problem we have in just the matter of taking care of the U.S. Treasury checks. It is the kind of fixed charge we mean.

Mr. BROOKS. This is a worthwhile goal to work on.

Mr. CAMPBELL. Yes, sir.

Mr. BROOKS. Are there any questions, Mr. Moorhead?

Mr. MOORHEAD. I would like to ask a few questions.

NEED FOR CONTINUING REVIEW OF AGENCY UTILIZATION PRACTICES

Mr. Campbell, I was interested in this problem you stated about these machines having to be operated 24 hours a day in order to be economical. Is there now, and the second question is, will there be, under this legislation, if enacted, any review of whether the various agencies are making full utilization of the equipment?

Mr. CAMPBELL. I think, yes; I assume there would be. I think GSA would naturally make this one of their first responsibilities.

Mr. MOORHEAD. But there is no such review today; is that correct?

Mr. MAHONEY. To a limited extent, the Bureau of the Budget recently has undertaken a program to provide information regarding available facilities throughout the Government.

I think we need a very active program on this, even going much beyond what the Bureau has done so far. Of course, we are losing time every day that we do not get on top of this.

Mr. MOORHEAD. There is waste there or potential savings?

Mr. MAHONEY. Yes.

Mr. CAMPBELL. I do not think anyone has the responsibility. That is the problem. We have to have some group that has the responsibility and whom you can call up here and discuss what is happening and how well the equipment is being managed.