

improvement in the administration of the laws of these regulatory agencies for the last several years.

I have a feeling that that has resulted because our problems are different and more acute today than when Mr. Aitcheson was a member of the ICC. They are far more complicated today than when Mr. Joe Eastman 25 years ago was a member of the Interstate Commerce Commission—and a great man he was—and Mr. Splawn, whom you mentioned, and Mr. Mahaffie in more recent years.

But we have reached a period of time of transition into these more highly technical, concentrated areas that challenge, as you have indicated here, the best that is in any Commissioner. And for that reason I think it is helpful to first fully realize the tremendous responsibility of any Commissioner in one of these fields today.

But then, when there are implications as to the character of the regulatory Commissioners as of today on a general, broad basis, it seems to me it deserves further clarification and explanation.

And I must say in all frankness that I think that President Kennedy has given very serious consideration to the appointment of men to these regulatory agencies, and has taken his job very seriously in trying to get the kind of men on these agencies that we should have—not that every appointment has been as I would probably have made it, and I made some suggestions to him on certain appointments which he didn't see the same way I did, but he assumed his responsibility in it.

And I have been quite encouraged that we were progressing in the administration of these laws.

Mr. MORGAN. So am I.

The CHAIRMAN. The way I read your letter, the actual language of it seems to convey the idea that we are deteriorating in the administration of laws. And if that is the case, we want to know it. And we want to know from you or anybody else how we can improve regulations.

I agree with what you said a moment ago. No matter how good a law is, if it is not adequately or properly administered, it isn't worth anything to the American people and the public.

Mr. MORGAN. Let me say, Mr. Chairman, that if my failure—which was purely oversight—to include a sentence in my letter saying that the deterioration that I spoke of a minute ago as described by Dean Landis, which set in about the time of World War II—if my failure to include a sentence saying that that deterioration has in my judgment now been halted, and that a visible improvement is now present; if that failure led to or is partly responsible for some of the misinterpretations of the letter, then I am deeply sorry. I feel that the deterioration has been largely halted, and that we are making some improvements in this vital area of the quality of personnel.

The CHAIRMAN. Why didn't you go down to the President and sit down and talk to him, then, and tell him all about this, instead of writing a letter and giving it to the papers?

Mr. MORGAN. I understand that is not at all easy and simple to do, sir.