

SUGGESTED IMPROVEMENTS IN THE ADMINISTRATIVE PROCESS

THURSDAY, FEBRUARY 28, 1963

HOUSE OF REPRESENTATIVES,
SPECIAL SUBCOMMITTEE ON INVESTIGATIONS OF THE
COMMITTEE ON INTERSTATE AND FOREIGN COMMERCE,
Washington, D.C.

The special subcommittee met, pursuant to recess, at 2 p.m., in room 1334, Longworth House Office Building, Hon. Oren Harris (chairman of the special subcommittee) presiding.

The CHAIRMAN. The subcommittee will come to order.

As we resume the hearings this afternoon, it has been suggested by the members of the committee, Mr. Morgan, that you be sworn to complete your testimony.

Mr. MORGAN. Yes, sir.

The CHAIRMAN. Do you solemnly swear that the testimony that you will give to this committee will be the truth, the whole truth, and nothing but the truth, so help you God?

Mr. MORGAN. I do.

TESTIMONY OF HON. HOWARD MORGAN, MEMBER, FEDERAL POWER COMMISSION—Resumed

The CHAIRMAN. When the committee recessed yesterday, Mr. Bennett was in the process of interrogating the witness.

Mr. Bennett, you may proceed.

Mr. BENNETT. Mr. Morgan, what has been your experience in the regulatory field prior to your taking over your present position?

Mr. MORGAN. As an actual working regulator, it was confined to 2 years as public utility commissioner of the State of Oregon.

Mr. BENNETT. You have had no other experience aside from that?

Mr. MORGAN. No, that is not so. I—

Mr. BENNETT. I mean in the regulatory field.

Mr. MORGAN. I was a student of regulation a good many years ago both as an undergraduate and in graduate school.

And I served for a few months in the early months of the war, World War II, in the Office of Defense Transportation at the time it was administered by Mr. Eastman here in Washington.

Mr. BENNETT. What did you do in the Office of Defense Transportation?

Mr. MORGAN. I was assigned to, I believe, two phases of the setting up and organization of the office, and then after it was fairly well organized on a nationwide basis I was assigned to the Freight Opera-