

This is not a partisan consideration.

In dealing with human beings, there seems to be great difficulty in getting these agencies to shorten their operations and to deal in a timely fashion with much of the business they have before them.

Now, you indicate that you have studied the matter of regulation and that you have participated actively in regulating—

Mr. MORGAN. Yes, sir.

Mr. MOSS (continuing). For a period of 25 years.

Now, the President, at the time of appointing you, had your background, did he not?

Mr. MORGAN. He did.

Mr. MOSS. So you couldn't here, even though it was only 2 years you were an active regulator, have been trying to give him a snow job because you had already given him your background, hadn't you?

Mr. MORGAN. Yes, I had a regulatory record that was available to him and to the whole public.

Mr. MOSS. And all of us who were interested at the time of confirmation wanted to read the newspapers and reports of the Senate to find out what your background was.

Again, you were not really trying—it would be difficult at this point for you to confuse anyone as to the extent of your background, wouldn't it?

Mr. MORGAN. I don't see how it could be done.

Mr. MOSS. So you summarized it.

Let's see, "From my study and work in the regulatory field, covering a period of 25 years," you studied this field in college?

Mr. MORGAN. And in graduate school.

Mr. MOSS. And in graduate school?

Mr. MORGAN. I also took part in Interstate Commerce Commission cases both prior to and after the war.

I was a transportation consultant for the State grange for a number of years.

You don't get this deeply into a subject over a period of that many years without paying very careful attention to it, through reading and participation and associations in various ways, to maintain your interest and knowledge in it. And I have, over a period of 25 years.

Mr. MOSS. I will agree with you. I served on the Committee on Public Utilities and Corporations in my legislature for 4 years. The fact that there was a period of time between my service there and my service here on this committee did not lessen my interest in the field. But you don't then go on and say, "Therefore, I recommend, Mr. President," but you say, "These are my convictions"—

Mr. MORGAN. That is right.

Mr. MOSS (continuing.) These are personal things. A conviction is a very personal thing, isn't it?

Mr. MORGAN. It most certainly is.

Mr. MOSS. And you even have them on subjects about which you are not expert?

Mr. MORGAN. I try to avoid it, but I am afraid it sometimes happens.

Mr. MOSS. And I think the third paragraph of your letter:

Standing as it does midway between the extremes of unbridled monopoly and undiluted State ownership, public utility regulation has been perhaps as noble, hopeful, and challenging a concept as any in our democratic framework of government.