

## ADMINISTRATIVE CONFERENCE OF THE UNITED STATES

FRIDAY, JUNE 14, 1963

U.S. SENATE,  
SUBCOMMITTEE ON ADMINISTRATIVE PRACTICE AND  
PROCEDURE OF THE COMMITTEE ON THE JUDICIARY,  
*Washington, D.C.*

The subcommittee met, pursuant to recess, at 10:12 a.m., in room 2228, New Senate Office Building, Senator Edward V. Long (chairman of the subcommittee) presiding.

Present: Senator Long.

Also present: Bernard Fensterwald, Jr., chief counsel; Cornelius B. Kennedy, minority counsel; and Carlile Bolton-Smith, assistant counsel.

Senator LONG. The committee will be in order.

Our first witness this morning is Mr. Elmer Staats, the Deputy Director of the Bureau of the Budget.

Mr. Staats, if you will come around, we will be happy to hear you at this time. Bring your colleagues with you, and we will be happy to have them at the table.

Mr. STAATS. Thank you.

### STATEMENT OF ELMER B. STAATS, DEPUTY DIRECTOR, BUREAU OF THE BUDGET; ACCOMPANIED BY HAZEL GUFFEY AND HAROLD SEIDMAN, ACTING ASSISTANT DIRECTOR FOR MANAGEMENT AND ORGANIZATION, BUREAU OF THE BUDGET

Senator LONG. We have a biographical sketch of you here, Mr. Staats, which shows your very distinguished record in Government service. It will be placed in the record at this time.

(The biographical sketch referred to follows:)

Elmer B. Staats has been Deputy Director of the Bureau of the Budget under three Presidents. Prior to his service under President Kennedy beginning in January 1961, he had held this position under President Eisenhower from March 1959 to January 1961, and under President Truman from April 1950 until January 1953.

Mr. Staats first joined the Bureau of the Budget in 1939, and served in various capacities until 1953, including the positions of Assistant Director for Legislative Reference, and Executive Assistant Director. During World War II he was in charge of the Bureau's budget estimates work covering the major war agencies.

He left Government service early in 1953 to serve for approximately a year as research director for Marshall Fields & Co. in Chicago. He returned to Washington as Executive Officer of the newly established Operations Coordinating Board under the National Security Council. He held this post until September 1958 when he returned to the Bureau of the Budget as an Assistant Director,