

by getting them resentful, getting them mad, they are going to breed still more crime.

Now, I suggest that this is just as plausible as some of the arguments you have heard about the *McNabb-Mallory* rule causing crime. It seems to me you might gain a greater respect for the police department and you might get better results in the long run if you stop giving the police more power, if you stop listening to them—I'm sorry, if you listen to them but stop going along with everything they say, everything they want.

Now, these police officers are sincere, but it seems to me that—I will put it this way: I was an infantry lieutenant in combat and I sincerely believed that if a man would not obey my orders and go up the hill, I could shoot him in the back of the head—I was prepared to do that.

Now, years later, I realized that that was indefensible—but I was too involved. I was sincere. I felt that the only way to prevent soldiers from "bugging out" was to shoot one of them, and I honestly thought that that was proper, at the time.

Now, I was too close to it. And it seems to me that—these policemen are experts, these men are specialists, but they are also very intensely involved. And it seems to me that because of their great expertise and because of their great drive and zeal, which makes them good policemen, it also raises some problems about their ability to take into account other values.

Now, we don't let our admirals and generals push us around. If they say that we should not make a nuclear weapons treaty, and they are admirals and generals, and they have a Congressional Medal of Honor, and eight rows of ribbons, we don't necessarily listen to them. They are too close to the problem, and we recognize it.

But for some reason, we recognize it less when it comes to a police officer. That is the point that I am trying to make.

I have long been a football enthusiast. The football coach, if he has his way, boy, there would be no standards. Any guy who could run the hundred in 9.5 seconds, he would be in school, and Minnesota would have a better team. Now, the coach gets annoyed and says that the faculty committee members are interfering by raising the standards. He says, "What do you guys know about football? I am the football coach."

And they say, "Yes, but we are running the university, and the president of the university and the faculty committee are better qualified to decide what the academic standards are for letting people play football on our college team than you are."

And it seems to me that we are running a society. There are other values than police efficiency. It seems to me that people who are not so deeply involved, people who can stand back and consider other values who have more perspective, are better qualified to decide about things like the *McNabb-Mallory* rule than are the police.

The CHAIRMAN. Thank you very much. You have been a very interesting, effective, and articulate speaker. It has been a pleasure to have you here with us and I appreciate your testimony, and you can rest assured that it will have the full evaluation of the entire committee.

Mr. KAMISAR. Thank you very much, sir.