

Mr. FOSTER. I will start by being a little immodest. I have supervised research programs over the years in private industry as large as \$30 million a year, not \$55 million in 4 years. I have supervised in Government research programs up to \$2 billion a year. I think this is a very small research program for a very large problem.

Our problem really is to select out those things which must be done in order to carry on the responsibilities which we are charged with. We have developed a system to make this selection by establishing a research council which is chaired by the Assistant Director for Science and Technology, who was with us yesterday, Dr. Scoville, who is now in Europe appearing before the NATO Council today and meeting with some scientists all over the world in the seismology field. Members of the research council besides him are the Assistant Directors of each of our functional bureaus, which is International Relations, Economics, Weapons Evaluation of Control and the General Counsel and our executive officer, Mr. Donelan, who is the man who signs the checks and the Director of our Reference Research Office, which is the group that collects all the literature on the various things that happen and incidentally is responsible for some of the books that have been sent up to you—for instance the Library of Congress publication which takes all of the outside research, all of the outside writing which is done.

Each of the assistant directors of our organization has ideas as to what he thinks would best allow him to carry on his functions. He must, however, bring that in and have it, so to speak, agreed to by the other men who are fighting for the part of the budget they get.

The original submission of research projects is several times perhaps what we come up with in the budget. Last year and the year before actually we came in with a request for \$11 million as you probably recall. Therefore there are not only new ideas which occur as negotiations proceed and as technology advances, there are also some of the earlier items which we have not been able to do because of reductions in our requested budget.

So that the job of selecting out for recommendation to me for final decision is a very active debating society and discussion. Each proposal must be supported and pleaded for by the ones who believe it is possible before that research council.

So that what comes to me is the selected-down list. There are some in that that I don't feel should be done and there are some that I feel perhaps should be replaced by others because I will see all the proposals in one form or another. What comes out, this past year \$5,400,000 for research, most of it not in the field of the things that cost most money.

We did have originally in the budget last year something over—almost \$3 million for research in actual field testing—looking at things that could occur, looking at what you would find by using existing sensors to examine—for instance we participated in the Desert Strike activity by looking at all that took place, to see how much we could count with people, to see if there was hiding of devices, with the possibility of verifying whether the opponent was hiding some things or producing some things that he had agreed not to produce. We had to cut that way back.

Again this year when we started we had something over two and a half million dollars in the budget. By good management on the part