I have a list here of the positions that we have tested for. general categories, we have tested in only 9 out of more than 100.

Mr. Gallagher. Did you take one, Mr. Luce?

Mr. Luce. No; I did not.

Mr. Gallagher. Would you?

Mr. Luce. Yes.

Mr. Horton. Mr. Luce, I think it would be well to make that part of the record, the positions that you test for, and you have it in some form that can be presented, do you?

Mr. Luce. I have; yes, sir.

Mr. Horton. Could we make that a part of the record, Mr.

Mr. Gallagher. Yes; without objection, it will be made part of the record. The first was the end of the first

Positions Filled Using Test Augmentation of Evaluation Factors as of May 18, 1965

## LOS ANGELES

Seattle area manager Spokane area power manager Kalispell district manager Head, substation construction Assistant chief, branch of construction Office services manager Budget officer Substation maintenance superintendent, Seattle Idaho Falls area manager 1 Idaho Falls area power manager (2) Assistant to administrator (2) Assistant power manager <sup>1</sup> Head, substation design Area engineer, Walla Walla Portland area power manager Budget coordinator (2)

## PITTSBURGH

System operations officer 1 Operations engineer Operations superintendent, Walla Walla Assistant power dispatcher (3) Chief IIA—Midway Portland area engineer (2) Transmission superintendent, Seattle 1 Spokane area manager <sup>1</sup> Seattle area manager <sup>1</sup> Wenatchee district engineer 1 Walla Walla area manager 1 Spokane area power manager 1 

Tallynasi fyn in baeth fyn

1 Validation testing.

Mr. Horton. Whose idea was it to institute this procedure of testing?

Mr. Luce. Mine.

Mr. Horton. Where did you get the idea?

Mr. Luce. Well, I got the idea from several sources before I became convinced that we should use this type of testing. As I mentioned, I first became familiar with this when I was on the vestry of our church, and was senior warden.

Mr. Horron. Mr. Luce, you are not trying to justify the position of the Federal Government doing this on the basis that the church

does it?

Mr. Luce. I am suggesting that it certainly removes, in my way of thinking, any moral issue. But to answer your question, that is

where I first became acquainted with this kind of testing.

After I got on the job at Bonneville, and we discovered we had a lot of people who were going to retire out of top positions, and our program was expanding tremendously and we were going to have to fill a lot of jobs, I tried to find ways of improving our selection of personnel.