

ing? Do all these grants go through some sort of clearinghouse in the city, so that you know what is coming into the city?

Mr. DALEY. All of them go through the department of development and planning, and all of them are reviewed. And the way I keep track of them is to meet with my department heads at least once a month. And we have monthly reports. And in that report is a provision for Federal grants and Federal projects and Federal applications. So that it is a combination of both oral confrontation with the department heads as well as reporting by the department that keeps us abreast. Our auditor and comptroller make a monthly report on the same application.

Mrs. SULLIVAN. Would this include grants under the antipoverty program, the manpower retraining program, the urban renewal program, and all other programs?

Mr. DALEY. It encompasses everything.

Mrs. SULLIVAN. Everything? That is very significant. I think in many instances departments or agencies in the States and localities make individual contacts for grants and there seems to be no one place where all the information is brought together.

Mr. DALEY. Not in the city of Chicago, Congresswoman. We might be criticized, but I believe that anyone that is elected must have the authority and the control of what is happening under his administration. And we insist that the departments present their request to the Federal Government through the department of development because otherwise you would be operating, as you said, in isolation and piecemeal, and one department would not know what the other department was doing. We think rebuilding a city requires a comprehensive program. You cannot talk about urban renewal without talking about mass transportation; you cannot talk about mass transportation without talking about roads and expressways; and you cannot talk about roads and expressways without talking about parks.

Mrs. SULLIVAN. Are you talking only about planning for brick and mortar and steel or do you also include grants concerning people?

Mr. DALEY. Our main concept, which started in this department was for social planning, which was approximately 3 years ago, because you cannot plan for brick and steel without doing some social planning. We think that the two of them must go together, they are inseparable, and anyone that tries to plan it alone is not meeting the overall total need. We think you have to plan for recreation, beautification, tutoring, education and training programs, and the opportunity for people in the neighborhoods to have a better life, and to be interested in the better things.

As you know, we were fortunate in being able to take 56 top honor boys and girls from a public housing project in our lower income area on a trip to Sweden for 10 days.

Mrs. SULLIVAN. I read about that.

Mr. DALEY. We think that if we could do more of this all of us would be amazed, when the youngsters come back, with their attitudes and their conversation about what took place. We think that the visits we have underway in our program, taking youngsters from the low-income areas that are seniors in high school, for a 2- or 3-day visit to the university of our State, where they stay and become familiar with university life is very effective, and we think we have to do more of it.