

Mr. DALEY. We have. The average span of years was 7, 8, or 9 years. In the branch University of Illinois at Harrison and Mostler, with the able assistance of the man at my left and others, we were able to do it in about two and a half years. We have now set into motion critical path charts of all our projects, critical path charts and computers. We want to know from the day we OK the project, what about the survey, how many days, how many weeks, what about the acquisition, how many days, how many weeks, what about the demolition, how many days.

And the same thing goes for relocation. And I think that entirely too much time has been taken in the urban renewal project from the time of initial approval to the time of turning it over for private development and reuse. And I hope we can improve on what we did in the University of Illinois project.

Mr. ST GERMAIN. Mr. Mayor, if it is not too great an imposition on your staff, I wonder if they would be good enough to provide us with a schema or an outline of the steps that you have taken to cut this timelag.

Mr. DALEY. Very frankly also, Congressman, I think that some of the lag should be cut by the Federal Government. And we are hoping that they will do that.

Mr. ST GERMAIN. Any suggestions that you make there would be welcome.

Mr. DALEY. We hope to prevail upon them to do this. Because sometimes it takes far too long to review our plans and applications. We would hope also that it could be arranged that while we are preparing applications that they would be reviewing each part as it is completed and not wait until the entire project is completed. The Federal people have been most cooperative, and we are very grateful to them, and we have asked them while we are trying to beef up our process if they would beef up theirs.

Mr. ST GERMAIN. You are making an impression right now, because there are people involved in this operation that are making some very careful notes on this, and I am certain they would welcome your suggestions in this area also.

Mr. DALEY. I hope I am correctly understood—it is no criticism of anyone; it is just the urgency of trying to get into operation and into use faster.

Mr. ST GERMAIN. I am sure that everybody involved, Mr. Mayor, has the same goal in mind, and that is to cut this timelag.

Mr. DALEY. But then we hope that we do not make it too fast, because after all an urban renewal project must be reviewed by the people, and the plan must be considered at a hearing. To run it too fast could result in having people being denied the right to be heard and you could have relocation problems. And sometimes our democracy is a little slow. I think in our slums we would be better off giving more opportunity to more people to take a look and see what is good and what is bad in the program.

Mr. ST GERMAIN. Mr. Mayor, in the field of urban renewal and of housing in general, whether it be low income or housing for the elderly, do you find that you have applications pending that are hanging and have been hanging for a period of time because of lack of funds?

Mr. DALEY. Well, I do not know what the reason is, but we have