

We have shown specifically where and how this minimum sum must be spent, but we cannot emphasize too strongly that it applies only to one particular section of Philadelphia. Other areas in South and West Philadelphia would also become eligible for treatment in this program. But we recognize the need for practicality and manageability, as well as the obvious imperative imposed from without to confine ourselves to what is achievable within the resources potentially available to us.

The scale of expenditure that is really required to meet our needs for a decent living for the inhabitants of our city could probably absorb the \$2.3 billion scheduled in the demonstration cities bill.

We still look to you, the members of this committee, for a total program in terms of these dimensions.

At this point, may I comment briefly on a specific provision of the bill which has been severely questioned in some quarters. This is the creation of the position of a Federal coordinator who will be assigned to cities in the execution of their demonstration programs. We look upon this function as a most desirable and essential device to facilitate and expedite the execution of the entire program. By no means do we object to it—rather we encourage and endorse it—we think it is needed—and we are gratified that the insight of the drafters of this program should recognize the specific need for this function.

In Philadelphia, we have for 10 years had an office of the development coordinator, formerly headed by William Rafsky. This is a single individual whose responsibility it has been to bring together, in the closest cooperation, the efforts of the planning commission, the Philadelphia Redevelopment Authority, Philadelphia Housing Authority, the Philadelphia Industrial Development Corp., the food distribution center, our city operating agencies, all of the involved Federal and State agencies, and a host of other quasi-public and private groups, all of whom are deeply committed to the solution of our pressing problems. We have found this function to be indispensable. If a Federal coordinator is included in the program he will be working side by side with Mr. John J. O'Shea, our development coordinator. We can indicate that Mr. O'Shea is ready to work with him.

Such a sweeping concept as the demonstration cities program not only seeks the services of a local Federal coordinator—it demands and requires him. As I understand the intent of the bill, this official will, in point of fact, serve as much as the spokesman for the community before the Federal agencies as he serves as an official of the Federal agencies themselves.

Members of this committee, you must decide on what we are to tell 341,000 people. Will it be that with all our awareness of their problems, with all the strain we are placing upon our human and economic resources devoted to solving these problems, they will still have to wait in their present physical, economic, and social condition for a quarter of a century. Or will it be a promise to deliver a healthy, decent community in 6 years as called for in the bill?

I know how busy the members of this committee are with its work.

Should they come to Philadelphia, however, we would be very glad to take them about some of these areas which contain the blocks and blocks of vacant structures I have described to you today. In the ab-