

ment of social and economic renewal, that in itself will make the demonstration cities program worthwhile.

Whether or not a city formally takes part in the demonstration cities program, the development of a CRP could be of substantial assistance to the city. Urban Renewal Commissioner Slayton in his remarks in June of last year at the University of Cambridge, noted a shift in the basic concept of the urban renewal program in terms of both its rapid development and its portent for the future. The emphasis on individual and unrelated projects that clear a small area and make a piece of land available for private development are yielding to the concept of urban renewal as a program that can shape the development of the city and restructure it. Those of us concerned with urban problems are coming to find that in the aggregate, urban renewal projects can change the economic activities and social institution of the city and its inhabitants. This concept of urban renewal as a program that changes existing land uses for new ones and in the process alters the character of the city has come to be recognized by some of the more sophisticated cities as a program with the kind of leverage that can be utilized to achieve basic development objectives.

Mr. Slayton noted that the computerized studies of the CRP can analyze the city's existing physical, social, economic and financial situation, examine the effects of alternate development decisions and forge a comprehensive development program. Such an approach could provide the foundations for the development of an effective demonstration cities effort.

If a city can bring together in a coordinated manner, its urban renewal program, its public improvements program, its major highway program, its public housing program, its housing code enforcement program, its fiscal program, its social welfare program, and its economic opportunity program, into one comprehensive approach it can exercise a consistent leverage over its development and redevelopment.

The combining of positive programs to achieve development goals can replace the attitude of the past that the city was without effective control over its own development. The carrying out of this concept rests upon the use of sophisticated and, at times, computerized techniques to provide better understanding of the development and redevelopment process and upon the important relationship between physical, economic, social, and financial factors that must be considered in solving our urban problems. This concept is also greatly strengthened with the recognition by local officials that they have the tools to direct and control development and redevelopment. This process is a powerful tool, it is a physical tool with strong social implications—developed and properly used, it can program housing for various income groups, it can encourage in-migration and out-migration, it can use the quality of a school to attract families to a particular neighborhood. It can, in fact, result in some social restructuring of the community.

While the Congress was reluctant to require a CRP for all cities of over 50,000 population as a prerequisite to undertaking and carrying forward urban renewal and related programs, it is recommended that consideration be given to requiring that all cities who wish to take part in the demonstration cities program either have developed, or as a prerequisite, develop a well-thought-out CRP as a foundation for an effective demonstration cities effort.

SUMMARY

1. The demonstration cities proposal is the most significant and far-reaching proposal for the solution to America's urban problems since the Housing Act of 1949 and should be adopted.

2. Comparing the magnitude of the need with the funds proposed for the program, it is clear that the program can only provide a limited demonstration. With a 1965 Agriculture Department budget of \$7.3 billion to assist the 1 million American farmers, a \$380 million yearly budget for the demonstration cities program does seem to be out of proportion.

3. We must give more concern and financial support to the recruiting and training of the administrative, professional, and technical people needed today and in the future in carrying out the program embodied in the demonstration cities concept.

4. The community renewal program gives us the most logical approach to the effective utilization of the demonstration cities program and should be made a prerequisite to undertaking such a program.