

AID in Washington, over and over again the professional work was undercut by fiscal people. I think this is a problem that may spread in other areas, too. As long as good will prevails on both sides these crises can be surmounted. If contracts are to be honored they must be concluded at a reasonably early date with all parties to the contract fully informed.

Third, late decisions on proposals by USOE disrupt the planning of staff assignments. When proposals are made for programs 15 months ahead but for which final approval may not be forthcoming until a few months before start of the program, major difficulties may be experienced in staff assignments.

Faculty may not be recruited until the last minute. Yet the university is not in a position to stockpile faculty in anticipation of approval of the programs.

In summary and conclusion, then, our experience with USOE has generally been satisfactory in a partnership which has already demonstrated unquestioned values for the State of Maine.

The following suggestions are made in recognition that USOE has experienced growing pains in recent years. Our irritation with the Office would be reduced if Congress itself would provide leadtime for programs. It would assist the orderly process of education if the following suggestions could be adopted:

One, if USOE could approve 2-year proposals, planning would be more efficient, staff appointments more certain and generally orderly procedure could be followed. From the standpoint of the university, manpower devoted to planning would be doubled, since it requires no more of a man's time to plan and write a 2-year program than a 1-year program.

Two, negotiated changes in contracts discussed by phone should be put in writing and approved by all parties before they become binding.

Three, common budget and accounting procedures should be adopted and followed by each agency of the Government, allowing greater efficiency in recordkeeping in the business office. Maybe this is going too far. We deal with a lot of general situations.

Mr. GIBBONS. It is not unreasonable.

Dr. YOUNG. Four, deadlines should be set by USOE to provide more time after receipt of guidelines for preparing proposals and more time for completing negotiation before the program must be operational.

Thank you very much.

Mr. GIBBONS. Thank you very much, Dr. Young.

Mr. QUIE. Could I ask this one question?

You have had experience with the Federal assistance for a long time. You mentioned you got aid under the Morrill Act for a hundred years.

Dr. YOUNG. Yes.

Mr. QUIE. How does that compare with the new program?

Dr. YOUNG. This is something which I feel very strongly about. Under the Morrill Act we had outright grants, support money, which you could use to support our teaching program, for instance, and our research programs.

We decided on the research side, in cooperation with the Federal officials, how to spend it. We reported on how we spent the money for