

thing was handled last year all the school systems of the Nation suffered, along with Florida, which is perhaps in the market for more teachers than any other State I can think of.

Mr. GIBBONS. Let us talk a little about the specifics of education planning. You have a fiscal year that starts the 1st of July of this year. In order to make the maximum appropriate use of Federal funds that will become available to you on July 1, when do you have to know exactly how much money that will be?

Mr. CHRISTIAN. I just mentioned we would like to have that knowledge right after the first of the year, which would be January, to make plans.

Mr. GIBBONS. You start preparing a budget in October for the following July 1?

Mr. CHRISTIAN. That is right. We have a whole year of planning.

Mr. GIBBONS. So you need to know almost a whole year in advance?

Mr. CHRISTIAN. That is right.

Mr. GIBBONS. Ideally, the Federal funds would have a greater impact and perhaps would really get to the target if we told you a year in advance you would have a certain amount of dollars, not an authorization.

In other words, if we could get the Congress to appropriate for this particular program a year in advance instead of on a type of crash basis, it would be better.

Mr. CHRISTIAN. The final date, of course, is not your planning date. You begin a year in advance on all education planning, and in our State you are considering \$1 billion education appropriation, which takes a whole year to plan in advance.

You can manage after Christmas or January 1, but we are scrambling then.

Mr. GIBBONS. But if we wanted the Federal money to be cutting the pattern for the cloths, we would put it in a year in advance?

Mr. CHRISTIAN. That is right.

Mr. GIBBONS. If we just want the Federal money to stretch around and try to button up over the fat spots, then we put it in late. Actually, we need it about a year in advance to make any plans.

Mr. CHRISTIAN. That is right. This is the substance of our report here today, to request that they consider advancing 2 years, approximately.

Mr. GIBBONS. That is 2 years' authorization, I think, that you are talking about.

Mr. CHRISTIAN. We would like to know the actual amount 1 year in advance, too, if that is possible.

Mr. GIBBONS. I don't know how we will ever accomplish that, but I think we would save money if we did.

Some of you gentlemen talked about transferring Headstart to the Office of Education. Headstart is being run not, of course, in every school district, but in sort of selected school districts around the State. Would you have to run it in every school district in your State if we transferred Headstart entirely?

Mr. FULLER. I think I was the one who mentioned that in connection with one of these principles. I will read the six organizations: