year 1966. Bent, bowed, and distorted guide vanes which were previously discarded are now reclaimed, repaired, and used in the engine overhaul program.

Savings totaling \$668,211 were realized through reorganizations

and improvements in procedures.

Air Force

Savings of \$548,000 were achieved from a review of operational training requirements and analysis of maintenance data with a resultant reduction in inspection requirements.

III.C.4. Noncombat vehicle management

A summary of the savings realized in this area during fiscal year 1966 is as follows:

	Realized hard savings			Realized cost	Total	Fiscal year
	Budgeted savings	Fund savings	Total	avoidance savings	realized savings	1966 goal
Army NavyAir Force	\$8 6 10	\$4	\$12 6 12	\$7 2 5	\$19 8 17	\$18 3 12
Total	24	6	30	14	44	33

Savings of \$9.9 million were realized through procurement of 2,745

commercial type vehicles in lieu of military design vehicles.

The balance of the savings reported in this area resulted from many individual actions. These include the consolidation and realinement of functions, improved methods and procedures, reduction in vehicle inspections, increased time between maintenance cycles with improved maintenance scheduling, increased use of motor pools and radio controlled operations through more effective dispatching, reduction in personnel required through additional application of user driver operation of vehicles, and reduction in overage vehicles.

III.C.5. Use of contract technicians

A summary of the savings realized in this area during fiscal year 1966 is as follows:

	Realized hard savings			Realized cost	Total	Fiscal year
	Budgeted savings	Fund savings	Total	avoidance savings	realized savings	1966 goal
Army NavyAir Force	\$7	\$1 1	\$8 1		\$8 1	\$9 4 17
Total	7	2	9		9	30

The reported savings resulted from an accumulation of many individual actions. Typical actions were the replacement of contract technical instructors with direct hire civilians, reductions through consolidation of requirements, reduced travel and overtime by im-