

service. We assess, at our centers and headquarters, what the communication costs should be. We monitor the number of instruments that are installed at the centers, in other words, to prevent having two or three instruments for one man and things of this nature. We also have a procedure that requires long-distance commercial calls to be certified by a supervisor to assure that these were official calls. We follow up to see that all long-distance commercial calls are made in the cheapest manner and any deviation from that procedure comes back to the supervisor, who has to check into the reasons for the deviation.

Mr. TEAGUE. Any questions?

Dr. Mueller, I think I should tell you that I had a little experience in World War II that caused me to ask a number of questions on contracts. I had a battalion of a thousand men. Ed Gurney will well understand that. I soon learned that the decorations I was recommending were not being approved. The battalion personnel officer who would write up the citation for a decoration originally had been a contractor. I searched around and located a journalism major to write up the citation for the decorations. The situation completely changed. I knew we were doing as much fighting as anyone. Very quickly, all the recommended decorations came back approved. If I were a contractor, I would hire a capable proposal writer.

Any other questions?

Dr. Mueller, we have scheduled the markup of the bill for the 4th and 5th of April and we hope that you and Mr. Lilly will be available at that time either up here or at your office so we can get in touch with you.

Dr. MUELLER. Thank you.

Mr. TEAGUE. Any further questions?

If not, we will be adjourned.

(Whereupon, at 11:40 a.m., the subcommittee was adjourned.)