

Just to give you a hint on what some of the subcontractors are doing, they're going downhill very dramatically, too (slide 44). Honeywell, on the stabilization control system, will complete their activity by early 1968. Collins' activities include some system tests and refurbishment out in this time period; and they spill out a little further, but they're really down in the very low level of activity, too.

Mr. WINN. What is Collins—radio?

Mr. MYERS. Collins is radio, Cedar Rapids, Iowa. They're an old company. They used to be in the amateur radio business back in the early 1920's.

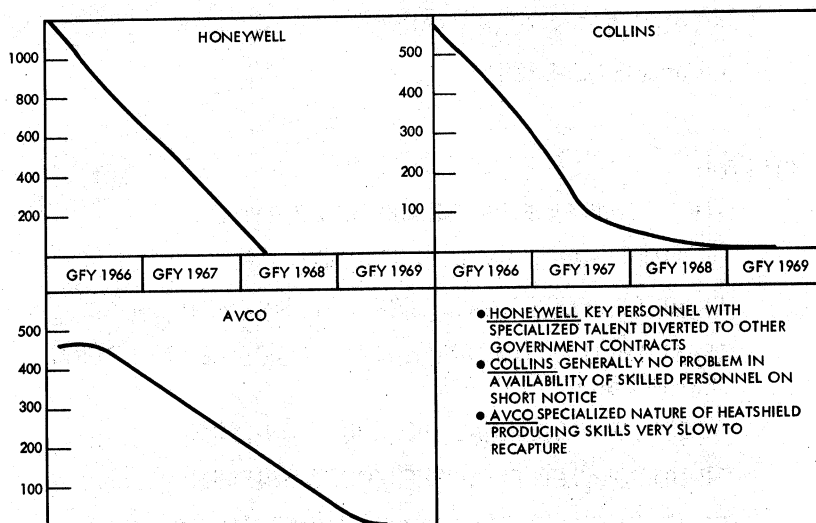
Mr. WINN. That's what I thought it was.

Mr. MYERS. They now supply very high-quality communications equipment for the Air Force and have done all the radios and communication equipment for Mercury and Gemini. They are our subcontractor on the communications and data system for Apollo.

Mr. TEAGUE. If you get another contract for four or five of these a year, what will it do to those charts?

Mr. MYERS. Well, Collins and Honeywell are both in the electronics-type business, and, to minimize costs in the program, we actually have them building ahead of our requirements. Electronics equipment can be done that way; it can be built and stored to a certain extent before it begins to age. And, in the case of Collins, for example, we had worked out a lot of detail. What happens to them, they just pick up a little bulge here which in terms of their overall business is a very small impact. For some of the little outfits, it makes a big difference.

TYPICAL SUBCONTRACTOR EFFORT REDUCTIONS
EQUIVALENT MANPOWER



SLIDE 44. TYPICAL SUBCONTRACTOR EFFORT REDUCTIONS—EQUIVALENT
MANPOWER