1967 figure and is a full \$3.6 million below our request. This item includes such things as communications, utilities, supplies and materials, maintenance, and, particularly, computer rentals.

The next chart shows in some detail why we are so concerned about this very tight situation in the administrative operations area. The proposed budget for administrative operations, as you saw on the

previous chart, is 3.6 million under our requirements.

The first is travel. The amount budgeted is the absolute minimum figure in view of the critical period we are entering in the Saturn program. Let me give you an illustration here. We are confronted with a very major problem with our second Saturn V stage, particularly in the manufacturing and quality control areas. So we have, at the present time, a firefighting team of approximately 30 of our research and development experts in the structural, propulsion and the quality control fields, and so forth, out at the contractor's assembly plant at Seal Beach, Calif. These men will stay there at our resident office until this problem is ironed out. These people are in travel status. Now, if travel funds are curtailed, or limited, our ability to take these emergency measures is reduced. The effect is like with-

## MARSHALL SPACE FLIGHT CENTER

## ADMINISTRATIVE OPERATIONS

## AREAS OF CONCERN

- Travel
- **Work Force Considerations**
- Paid Overtime
- Summer Student Program
- Conversion to Third-Generation Computers