

of increased effectiveness and efficiency. The focal point for changes in the management of DoD has been established in the Office of the Assistant Secretary of Defense (Administration). Thus, analyses and studies of various potential areas for consolidation or improved management are a continuous process in DoD and are not linked to a special project.

Major consolidation actions which have been reported to the committee in previous testimony include:

Formation of the DSA in November 1961 with responsibilities for the organization, direction, management, administration and control of the supply and service functions previously fragmented among various DoD agencies.

Establishment of the Defense Contract Audit Agency to audit all DoD contracts, replacing contract audit activities of the separate Military Departments.

Establishment of the MTMTS to consolidate the operations of military traffic, land transportation, and common-user ocean terminals under the Secretary of the Army.

Establishment of a special assistant for strategic mobility in the Office of the Joint Chiefs of Staff to provide the Secretary of Defense with a single point of contact regarding strategic mobility matters.

Establishment of the defense attaché system under which the senior military attaché at our diplomatic posts represents the Department of Defense as a whole, rather than representing only his parent service.

Establishment of an Electronics Compatibility Analysis Center under the management of the Secretary of the Air Force to gain a more efficient operation in our analysis of electromagnetic radiations.

Consolidation of field contract administration offices of the Military Departments under the Defense Supply Agency to unify and improve the administration of our contracts following their award to industry.

Consolidation of all language and information training under the Department of the Army.

Consolidation of advanced sensor interpretation training under the Department of the Air Force.

Consolidation of executive-level computer training under the Department of the Navy.

These actions, plus many minor modifications, typify the progress made in recent years.

The committee asked that we identify similar studies that are now in progress or being planned. At the present time we have several areas under examination to determine if changes should be made in the existing management structure to obtain improved performance. These are:

Audio-visual activities, to eliminate duplication and overlap among the military services.

Expansion of the Defense Communications System (DCS) under the Defense Communications Agency to establish maximum integrity of the DCS under one manager.

Environmental services, i.e., meteorology, astronomy, and oceanography of the Military Departments to insure that these resources are being managed properly and applied equitably among the users.

Food service procedures and practices of the Military Departments to determine if a common ration base, master menu, and research and