

Mr. STEIGER. Thank you, Mr. Chairman.

Perhaps I missed an earlier question, Mr. Harris. Has OEO come back to you to contract for an up-to-date study on the Job Corps?

Mr. HARRIS. Yes, sir; I answered that earlier and said we plan to go back to the August and November terminees, 18 months after termination and then 12 months later. I believe plans are also underway to go back to the 1967 terminees in order to see if indeed compared to what the results were for 1966, 1967 results are an improvement in terms of performance.

Mr. STEIGER. Thank you.

You touched briefly as I recall in response to a question on this whole area of how we measure results. I wonder if you would expand on that just a little.

One of the problems that I think Congress has in attempting to assess a given program or set of programs is the kind of analysis that is made available to us. I am impressed, for example, with the job that you have done and I think one of the reasons that I am is because this is not an in-shop operation. From your own background and experience in the scientific polling operation, do you think there is greater benefit to be derived from an outside analysis versus an in-shop analysis in terms of being able to accurately judge?

Mr. HARRIS. I think there are various forms of checks that can be made, some inside the Government and some outside. I think it would be invidious and self-serving on my part to say those made inside are worthless and those done outside are great. I think you can find out through social security sources, through efforts to trace down each terminee in terms of where he goes for employment. I gather that the Job Corps—I am not familiar with the details of this—has some volunteer church groups that are willing to go out and contact a number of these terminees.

I can address myself properly to saying what I think outside sources can do because that is what I spent my life on. One great advantage, in effect, is not being beholden to a client. We have no qualms about bringing in bad news of any kind. I always like to say I can hold up big stacks of statistics and say don't blame me, blame the people who are represented by these figures.

So I can speak with candor and that is an advantage.

The disadvantage, and we always like to tell our clients this, is that we will never know your business better than you know it. That is why to be perfectly frank if I was asked about budget matters I would be really foolish not from a tactical standpoint but out of sheer ignorance to comment on the size of the appropriation for the Job Corps. I don't have the foggiest notion of what the dollar amount should be, so I would not know in effect your business or the Job Corps' business better than they do. But we have gone out and traced down Job Corps terminees. I would like to pay some tribute to our people who have gone to great pains traveling 200 miles or more to trace down some of these Job Corps people.

We do know them quite well and we know the data in these studies better than any of you will and I feel a deep obligation that we should take that data and say "Here are the implications." Whether this makes people administering the program or you gentlemen of the Congress happy or not, these are the facts and I wish that we could