

EXHIBIT 3

ANHYDROUS AMMONIA PLANTS

Recently, two anhydrous ammonia plants have located in the Carlsbad area. Their decision to locate in Carlsbad was based primarily on the availability of natural gas which is the only natural resource used in the production of anhydrous ammonia. The two plants are owned by Beker Industries and N-ReN Southwest. The activities, increased population and service requirements of these plants have added to the energy related impact upon our community.

EXHIBIT 4

POTASH MINING

The seven operating potash mines in the Carlsbad area have enjoyed a more favorable climate for production and sales over the past few years. This has resulted in a gradual building up of the potash basin employment and increased stability. Potash miners are the largest single group of miners in New Mexico and make up a vital part of our community.