1. Extreme financial limitations such as salaries of less than \$6,000, unrestricted endowment less than \$3 million, percentage cost of instruction per student less than 45 percent and expenditures for library less than 5 percent.

2. High faculty-student ratio.

- 3. Limited library holdings (one-third of the generally accepted minimum requirements).
- 4. Low percentage (less than one-third) of faculty holding Ph.D degrees. 5. High percentage of students (two-thirds) on scholarships and grants in aid.
  - Poor physical facilities-lack of funds for upkeep and maintenance.

Poorly prepared students.

- Cultural, social, professional, and academic isolation.
- 9. Little or no foundation, alumni, or corporate support.
- 10. Little or no sponsored research. No faculty publications.
- 11. Program offerings and counseling services out of step with new opportunities in careers and vocational occupations.

12. Degree of concern for the development of remedial or corrective programs.

13. Dearth of faculty with scholarly backgrounds and achievements accompanied by inability to attract highly accomplished faculty due to poor institutional incentive.

14. Inadequate development offices and limited capacity for long-range planning.

Hopefully, at the end of a three-year period, the program shall have matured sufficiently to have developed more objective guidelines for the appraisal of basic institutional strength within the universe of developing institutions.

(Commissioner Howe submitted the following material:)

Developing Institutions-Title III, The Higher Education Act of 1965 (P.L. 89-329).

## Alabama:

Alabama Agricultural and Mechanical College Alabama College Jacksonville State College Livingston State College Miles College Wenonah Junior College Sacred Heart College St. Bernard College Southern Union State Junior College Stillman College Talladega College Troy State College Tuskegee Institute Alaska: Alaska Methodist University

Agricultural, Mechanical, and Normal College Arkansas College College of the Ozarks John Brown University Philander Smith College Southern State College

California:
Azusa Pacific College

California College of Arts and Crafts California Lutheran College Chaffey College Chapman College

California—Continued

College of Notre Dame Golden Gate College Lassen College Marymount College Pacific College Pacific Oaks College San Francisco College for Women San Joaquin Delta College

Southern California College Westmont College

Colorado: Fort Lewis College

Loretto Heights College Connecticut: New Haven College Delaware: Wesley College District of Columbia: Immaculate College of Washington Florida:

Bethune-Cookman College Brevard Junior College

Central Florida Junior College Embry-Riddle Aeronautical Institute

Florida A&M University Florida Memorial College Indian River Junior College Jacksonville University Junior College of Broward County North Florida Junior College St. Joseph College of Florida