

Mr. GULLANDER. I agree. At least this constituent came forward and said we have to have a tax increase and we don't like it.

Mrs. GRIFFITHS. For instance, I had a man come into my office on Friday. He wanted to sell computer parts to the Government. He wanted the Government to purchase not from one blueprint the whole computer, but to buy them in parts, the main part and the peripheral parts and he showed me it would be cheaper, and I agree with him.

I used to purchase. But in place of that the Defense Department or GSA is buying computers by sending out to one or two contractors the request. Those contractors draw the blueprints, so what do you do? You buy their computers. If you suggested, and I am going to make the suggestion, that we buy these computers part by part at least one company in this country is going to be madder than a hornet.

Mr. GULLANDER. I have been in purchasing in my lifetime as well and some of my suppliers got mad at me, too. You have to get used to that.

Mrs. GRIFFITHS. This is a simple example of something that would save millions and yet is not being suggested. But supposing you started suggesting, well, we will cut out these dams, roads, this and that, and so forth and so on. It would become mighty unpopular, so that you have to have a general understanding throughout the country and it doesn't contribute to that understanding, in my opinion, for anybody to say that the Federal Government is just like a corporation.

Mr. GULLANDER. I didn't say it was like a corporation. I said the management problem is similar. When you have to curtail expenditures the responsibility must rest with management and in a corporation if you have to curtail expenditures the responsibility must rest with management. That is the only comparison I made.

Mrs. GRIFFITHS. But even that is not exactly right because management in a corporation in many cases owns enough stock in that corporation to vote itself into management no matter what, but I tell you we don't own that kind of stock in this corporation.

There is somebody else to vote.

Mr. GULLANDER. As I said to Mr. Byrnes, I have gone from coast to coast I forget how many times preaching the gospel that the people at home in Michigan, among other places, must write to you and say cut this even though it hurts Ann Arbor, even though it hurts Big Rapids where I was born.

Mrs. GRIFFITHS. They haven't been telling me where to cut out anything that helps Michigan because I haven't had a single letter like that.

Mr. GULLANDER. What is rougher than a \$29-billion deficit, a million dollars every 4 minutes?

Mrs. GRIFFITHS. But nobody ever writes me and says cut this even if it hurts Detroit.

Mr. GULLANDER. That may give them a greater responsibility.

Mrs. GRIFFITHS. They all write now and say send the money just to Detroit.

Mr. GULLANDER. That is one of the advantages of a surtax, it lets the people in Detroit find out that they must pay at least some part of it.

Mrs. GRIFFITHS. They are all mad about the surtax.

Mr. GULLANDER. I am too, but I think to be responsible you have to support it.