

start is with the \$4 billion in cuts that the Director of the Budget has indicated may be possible.

Through the balance of this session I think that as the different appropriations bills are considered every effort should be made where possible to effect cuts as I know efforts are being made at this time. That doesn't carry us very far.

We have hope that through the type of commission which Chairman Mills has proposed to be established we can get a sense of direction. We think that the administration has to provide a change in direction and a better sense of direction here in this area and establish priorities. I recognize your point.

If the money is there the people are going to want it. There is going to be a demand for increased service. If I may make one other point, I would like if I may to provide for the record—I don't have it now—the specific proposals we made earlier this year for cuts in expenditures when we were faced with a budget deficit of perhaps \$8 billion.

That has to be reexamined and certainly our chamber committees are going to reexamine it. That is the best answer I can give you.

Mr. LANDRUM. Where are those specifics?

Mr. WINTER. I don't have them with me.

Mr. LANDRUM. Last night I read a very fine statement by the New York Chamber of Commerce Committee on Taxation. They sent down a statement to Chairman Mills to be included in the record which I concluded, after reading, was a very, very fine statement and it had in it a proposal of one-for-one. Applied that would mean one dollar of reduction in nonessential expenditures for each dollar of taxes we finally have to lay on top of what we have, if we do enact a surtax bill.

But nowhere in that statement could I find any suggestion about where one of these dollars would come from. They give us the formula and tell us how to apply it. That is simple enough.

But the problem is much more complex than that.

Now, if you possess, and I say "you" advisedly, meaning the chamber, the expertise that you have the reputation of possessing, then I think it is high time the U.S. Chamber of Commerce, and the State chamber of commerce, and all these other people that come in here saying cut, tell us where we can cut and get away with it. I am in favor of it. I am ready to start cutting and have been.

Mr. WINTER. I think there would be perhaps two responses to that. I think what we can reflect is simply the feeling of the business community and no matter how many meetings I have gone to over the years the same plea is there, "I have been burned; I hurt." Maybe the businessman doesn't know how to rectify that situation, but we have to look to Congress for that and particularly for guidance from the administration for that.

Mr. LANDRUM. Let me ask you this: How much of the appropriation for elementary and secondary education from the Federal level would you cut out?

Mr. WINTER. I do not have those figures. I'm sorry.

Mr. LANDRUM. Would you cut any of it?

Mr. WINTER. We did make proposals for that. If I may, I can supply that for the record, but I did not work on that particular project.