

(v) *Changes to EPRO 5 Organization.*—At various times during the course of task force research, references were made to the possibility of the Bureau of the Far East assuming cognizance over EPRO 5 (Tokyo). Examination of this organizational approach by members of the research team revealed that removal of this organization from MR/GPR would probably harm that organization, and would not materially help the Bureau of the Far East.

That EPRO 5 happens to have so much of its business with Vietnam is incidental. It remains, like the other four EPRO's, an office whose business is AID-wide, worldwide. Currently, the Vietnam Mission can obtain as many of its acquisitions from EPRO 5 as Saigon chooses. It has not chosen, and presumably would never choose, to take all. The other Far East Missions are in a position to claim as much of the remainder as they will, since they obtain Tokyo's catalog's earlier than do the Missions elsewhere. Finally, it appears that the transfer of EPRO 5 to the Bureau of the Far East would create difficult and highly sensitive liaison problems with MR/GPR.

(vi) *Management Analysis of MR/GPR.*—Within the last few weeks, submission was made of the report of a special in-house survey of MR/GPR. The report is outstanding, and if its recommendations are adopted, highly important changes will ensue. The survey team of the Management Analysis Division of the Office of Management Planning reached the central conclusion that many of the prob-

A. Introduction

Part I of this Report has served to introduce the subject of excess property to the reader. Part II, the major portion of this Report, analyzed the excess flow throughout AID: its dollar magnitude and the system dynamics of excess property, with particular reference to its impact on the Bureau of the Far East, and the Vietnam Mission. Part III assessed the prospect for change, and indicated the probable size of excess property generations over the next three years. It remains to this Part of the Report to present recommendations for improvement in excess property operations.

currently, the excess property organization in the Vietnam Mission is one of five sections of the Procurement Management Branch. The increase in excess property utilization by the Vietnam Mission from \$1.8 million in FY62 to \$13.1 million in FY66 makes excess "big business" in this Mission. Accordingly, the Excess Property Section should be promoted to Branch level, and the duties of the Branch should be expanded to include—in addition to its current duties—promotion of the use of excess property by Mission staff members and technical personnel, including the injection of excess property planning into Mission programming.

C. Recommendations beyond the power of the Bureau of the Far East to implement

The recommendations provided in this Section of the Report are presented with the knowledge that the Bureau of the Far East cannot undertake these proposed changes; rather, that the office of concern is more directly the Material Property Resources Division of AA/MR. It is obvious, however, that a num-