

of money, time, material, and quantity or quality".
Following are some typical examples of the basis upon which we rated the reaction of the recipients to the program as good.

Forestry Department—Mersin

"The vehicles have been helpful to accomplish a lot of work. Achievements cannot be measured".

State Railways—Ankara

Speech by Ismail Ertan, General Director of the Turkish State Railways, at December 6, 1965 turn-over ceremony of 468 excess property railroad cars.

"I welcome and thank you on behalf of our Establishment who are present on this occasion which have come here to celebrate an accomplishment to be very beneficial for the Turkish State Railways. In a critical time, when the need for freight cars against an increasing demand of transportation was very great and our financial facilities were very limited, our American friends provided us, through AID funds, with 468 freight cars, 300 of which were furnished against a very small amount of payment and the other 168 free of charge. All of these cars, each having a loading capacity of 50 tons, have arrived in our country. As seen from the demonstrations here, 46 of these cars will be used as they are, 100 of them will be modified to have 15 meter high fixed walls, and the remaining 322 will be converted into 15 meter high fixed walls. The utilization of the vehicles and automotive parts as training aids for class room and workshop purposes, since the school budget was inadequate to provide the quantity and variety of vehicles and parts, essential for training purposes.

Following are some examples of bad reaction to the program.

Topraksu—Istanbul

Mr. Ziya, Regional Officer, stated that the 14 road scrapers arrived in 1962 and none of them could be used because they are too large and they do not have tractors to pull the heavy scrapers.

The Istanbul office informed their General Directorate on July 11, 1963 that the scrapers were excess to their needs. The General Directorate accordingly informed OIEC by Letter number 115/6977, dated January 30, 1964, but has received no reply.

General Directorate of Türk Kusu—Ankara

Mr. Irkin, the Supply Officer, stated they did not pick up 12 aircraft and seven miscellaneous items because they were in junk condition. Of the 10 planes picked up they cannibalized eight for the repair of the other two but still need engines for the two that have been repaired.

Administrative Shortcomings

The general success of the Excess Property Program in terms of utilization was achieved despite the many administrative shortcomings of the program. It has been recognized for some time by both the GOT and USAID that these shortcomings are due primarily to lack of an adequately staffed organization in the GOT to administer the program. (See Finding H)

When the program was initiated in Turkey in 1960 the GOT had no personnel