There has been a tendency for several years to give the criminal more protection than the policeman who is trying to carry out the duties which are imposed upon him. I am for the Police Department. I want to give them all the protection they need, and I think they should be furnished with proper guns to protect themselves. I do not know whether you will solve crime with some of the new methods or not, but if we let it be known to a criminal that if he broke the laws of the Nation's Capital he would be met with a bullet we would stop some of this crime.

Mr. Wilson. Mr. Chairman, I agree with you that we must give our police officers on the street support at all levels of government. I would testify again that every indication I have seen, and I think every officer I have heard speak to the subject has indicated that he thinks Mayor Washington is doing that—he is giving us his support

and he is getting support.

Mr. McMillan. He is just beginning. He will need the help of everyone concerned. I think it is best to bring this out right now. I don't think anyone objects to the District of Columbia spending money for proper police protection.

Mr. Wilson. I have never known this committee to be penurious when it came to spending money for supporting police services in this

Mr. McMillan. I think the evidence proves that the city must be a little soft here, or people like Gregory and Rap Brown and every other type of criminal would not come to Washington to make their home. We must not make it too comfortable for these people. I want to bring these statements out while we have you all here before us. I feel Mr. Murphy is just beginning, and he may have some ideas and would like to say something on this subject.
Mr. Микрну. Yes, Mr. Chairman, I appreciate the opportunity to

comment on the matter which you have raised. I do not think any police department can be effective unless the individual police officer has the strong conviction that he is supported. I think strong leadership

is an essential ingredient of any large police department.

In order to bring to every man in the Department the feeling that he will be strongly supported from the Mayor's level and from my level and from the level of the Chief of Police, we have begun to look into this whole matter of supervision, this whole matter of leadership at the precinct level and the District level as well as at the

headquarters level.

I think, Mr. Chairman, that is the kind of problem we must work at every day. We cannot assume that the morale of a police officer will be good, even with a salary increase. We must understand that society imposes upon a police officer one of the most difficult tasks that are imposed upon any public servant. He is the man we expect to be out on the front line, facing the criminal, facing the violent person, facing the disturbed individual. I think that that because he faces this difficult task, and because he represents the law in doing it, he must be a mature, calm, flexible individual. I think day after day we must work at the problem of convincing him that we are supporting him. At the same time he will lose a case in court on occasion because he is not an attorney. Mr. Hoover has demonstrated with the Federal Bureau of Investigation for these many years the great value of having well-educated men in the enforcement positions, even attorneys as