## DEPARTMENT OF DEFENSE COST REDUCTION PROGRAM—SUMMARY OF SAVINGS FROM FISCAL YEAR 1967 ACTIONS

## [In millions]

|  | Realized savings |                        | Estimated savings      |                        | Total savings             |            |
|--|------------------|------------------------|------------------------|------------------------|---------------------------|------------|
|  | Goal             | Fiscal<br>year<br>1967 | Fiscal<br>year<br>1968 | Fiscal<br>year<br>1969 | Fiscal<br>year<br>1967–69 | Goal       |
| SUMMARY BY AREA  |                  |                        |                        |                        |                           |            |
| I. Buying only what we need:   |                  |                        |                        |                        |                           |            |
| A. Refining requirements calculations: 1. Major items of equipment                 | \$110            | \$136                  | \$58                   | \$2                    | \$196                     | \$203      |
| Initial provisioning     Secondary items.  | 20<br>45         | 31<br>110              | 21                     | 9                      | 61                        | 40         |
| 4. Technical manuals   | 4                | 2                      |                        | 1                      | 123<br>3                  | 56<br>6    |
| 6 Industrial production base   | 7<br>4           | 10<br>4                | 2                      | 3                      | 15<br>4                   | 10<br>4    |
| B. Utilization of long supply and excess inventory: 1. Equipment and supplies      | 37               | •                      | 11                     |                        |                           |            |
| 2. Idle production plant equipment   | 1                | 49                     | 11                     | 2                      | 62                        | 51<br>1    |
| 3. Excess contractor inventory C. Eliminating goldplating                          | 300              | 339                    | 161                    | <u>109</u>             | 609                       | 419        |
| D. Inventory item reduction  | 4                | 3                      |                        |                        | 3                         | 413        |
| Total, buying only what we need  | 534              | 685                    | 260                    | 132                    | 1,077                     | 796        |
| II. Buying at the lowest sound price:  |                  |                        |                        |                        | =                         |            |
| A. Shift from noncompetitive to competitive procure-                               | 54               | 39                     | 21                     | 28                     | 70                        | 120        |
| ment  B. Direct purchase breakout  | 10               | 11                     | 4                      | 4                      | 79<br>19                  | 130<br>15  |
| C. Multiyear procurement   | 40               | 29                     | 20                     | 14                     | 63                        | 100        |
| Total, buying at lowest sound price  | 104              | 70                     | 45                     | 46                     | 161                       | 245        |
| III. Reducing operating costs:   |                  |                        |                        |                        |                           |            |
| A. Terminating unnecessary operations. B. Reducing operating expense.              | 1 49<br>63       | 135                    | 117                    | 34<br>108              | 64<br>360                 | 49<br>147  |
| C. Increasing efficiency of operations: 1. Improving telecommunication management  | 13               | 11                     | 15                     | 14                     | 40                        | 31         |
| 2. Improving transportation and traffic manage-                                    |                  |                        |                        |                        |                           |            |
| ment<br>3. Improving equipment maintenance manage-                                 | 39               | 53                     | 57                     | 30                     | 140                       | 73         |
| ment  4. Improving noncombat vehicle management                                    | 25<br>3          | 32<br>2                | 34<br>2                | 27<br>4                | 93<br>8                   | 64<br>6    |
| 5. Decreasing use of contractor services  6. Improving military housing management | <u>1</u><br>5    | 4<br>5                 | 2                      | 1 2                    | 7                         | 6<br>5     |
| 7. Improving real property management  | 17               | 14                     | 3<br>9                 | 8                      | 10<br>31<br>37            | 11<br>42   |
| 8. Packaging, preserving, and packing  | 9                | 18                     | 10                     | 9                      | 37                        | 18         |
| Total, reducing operating costs  | 224              | 281                    | 272                    | 237                    | 790                       | 446        |
| IV. Military assistance program (MAP):   | 9                | 15                     |                        |                        |                           |            |
| ISAAir Force   | 1                | 15<br>1                | 6<br>1                 | 8                      | 29<br>2                   | 14<br>1    |
| Total, military assistance program   | 10               | 16                     | 7                      | 8                      | 31                        | 15         |
| Total program  | 872              | 1, 052                 | 584                    | 423                    | 2,059                     | 1, 502     |
| SUMMARY BY MAJOR CATEGORY  |                  | ===                    |                        |                        |                           |            |
| I. Buying only what we need  | 534              | 685                    | 260                    | 132                    | 1, 077                    | 796        |
| II. Buying at the lowest sound price   | 104              | 70                     | 45                     | 46                     | 161                       | 245        |
| III. Reducing operating costs  | 224<br>10        | 281<br>16              | 272<br><b>7</b>        | 237<br>8               | 790<br>31                 | 446<br>15  |
| Total program  | 872              | 1, 052                 | 584                    | 423                    | 2, 059                    | 1,502      |
| SUMMARY BY DEPARTMENT/AGENCY   |                  |                        |                        | ===                    |                           |            |
| Army   | 224              | 221                    | 136                    | 105                    | 462                       | 374        |
| NavyAir Force  | 272<br>332       | 318<br>464             | 158<br>267             | 101<br>192             | 577<br>923                | 474<br>583 |
| DSADCA   | 31<br>4          | 33                     | 14                     | 14                     | 61                        | 51         |
| Navy<br>Air Force  | 9                | 15                     | 6                      | 8                      | 29                        | 6<br>14    |
| Total program  | 872              | 1, 052                 | 584                    | 423                    | 2,059                     | 1,502      |
|  |                  |                        |                        |                        |                           |            |

<sup>&</sup>lt;sup>1</sup> Represents the annual rate of savings expected to be realized from fiscal year 1967 decisions to consolidate, reduce, or close Defense installations and activities.