fin millions)

	Fiscal year 1967		Fiscal year	Fiscal year	Fiscal years 1967-69	
	Goal	Realized	year 1968, Esti- mated	year 1969, Esti- mated	Total	Goal
ArmyNavyAir Force	\$1	\$1			\$1	\$1
Total	2	1			1	2

B. The total savings for fiscal year 1967 resulted from 11 actions, 10 of which amounted to less than \$100,000 each. The other action produced a saving of \$165,000, and it involved the acquisition by the Navy Underwater Sound Laboratory (USL) of RCA long-range ocean surveillance equipment residual to the terminated "Project Trident" contract. This equipment was refurbished and modified by RCA, under contract to USL, to provide USL with optical beam forming and frequency analyzing equipment.

C. Effective with fiscal year 1968 reporting, this area will be dropped as a separate cost reduction area. Savings resulting from future actions will be reportable in area I.B., Use of Long Supply, Excess and Surplus

Inventory.

I.C. VALUE ENGINEERING

I. Scope and objective

Value engineering (VE) is a systematic effort directed at analyzing the functions of Defense systems, equipment, facilities, procedures, methods and supplies to achieve necessary functions at the lowest overall cost, consistent with requirements for performance, reliability, quality and maintainability. All savings to the DOD which result from VE actions taken by DOD personnel and certain VE actions taken by Defense contractors are reportable in this area.

II. Goals and accomplishments

A. A summary of savings already realized and those expected to be realized during fiscal years 1968 and 1969 from actions taken during fiscal year 1967 is as follows:

[In millions]

	Fiscal year 1967		Fiscal year 1968,	Fiscal year 1969,	Fiscal year 1967-69	
	Goal	Realized	esti- mated	esti- mated	Total	Goal
ArmyNavy	\$120 69	\$78 113	\$68 24	\$36 14	\$182 151	\$142 97
Air Force	117 12	134 14	60 9	51 8	245 31	164 16
Total	300	339	161	109	609	419

B. This area continues to be one of the most fruitful areas in the cost reduction program. Although Army failed to achieve their goal for fiscal year 1967, the total DOD goal was exceeded by more than 10 percent.