

Mr. CURTIS. Yes, but you didn't spell it out.

Mr. SHORT. Not as well as it should have been.

Mr. CURTIS. You see, this is a very prevalent idea, to throw Federal money in to solve a problem. Frankly, that is why we are in trouble. If you would come in and say specifically what function, the USTS has performed it would be helpful. Believe me, when you start doing that you are not going to be talking in terms of \$30 million.

Mr. SHORT. I didn't testify to that.

Mr. CURTIS. I know you didn't. I am referring to the testimony that has preceded you. Let me say what I think is happening, as so often happens. We get into a problem and there are certain people that use that problem as a technique for getting their nose further under the tent. This is what I think the U. S. travel crowd has done along with the help of the Federal Government, and I resent it. We have a darn serious problem here and this should never have been used as a gimmick to try to get more Government money into the travel business.

Let the USTS come in and justify what they have done with the money that has already been given them. I think they are going to have a hard time doing it. I think they will foul things up rather than help. This is my opinion.

Mr. SHORT. May I just make one last observation?

We have worked with them, in cooperation with them, during the period of our existence, and it has been our view, right or wrong, without trying to supervise what they do, that the money that they do have hardly pays their carfare between Washington and the offices that they maintain about the world.

Now, assuming that there is a need for the Government to have such a bureau at all, then it would be our view I think that they should have a budget that would permit them to do whatever their function is.

Mr. CURTIS. I grant you that if you assume that there is a function that these people perform, you have to have human beings performing it, and they have to have expense money at least. That is very true. I am questioning the assumption that these are functions that government needs to perform that cannot be really better performed in the private sector. My rule of thumb is that the burden of proof should be the other way as to why the private sector can't perform it and therefore we have to go to government.

And I close by again observing that there are areas, in my judgment, where government has to move, at least the Federal Government, prejudiced as I am against any further movement on the part of the Federal Government.

Mr. ULLMAN. Mr. Short, without objection, the record will be held open for any additional comments that you would like to make in response.

I would conclude by saying that in your efforts to expand tourist travel from abroad, which I think is highly commendable—I would hope that you will explore to the fullest the concept of package, all-expense, low-cost tours in which you have the full cooperation of the hotels, motels, transportation people, restaurants, and so on.

I know you are working in that direction, but I don't think we will ever get a heavy flow of traffic until we get a lot further than we are