

## CONTENTS

|                                                                                                 |           |
|-------------------------------------------------------------------------------------------------|-----------|
| Proxmire, Hon. William, chairman of Subcommittee on Economy in Government: Opening remarks..... | Page<br>1 |
| Reprint of article from Wall St. Journal, November 27, 1967.....                                | 2         |
| Announcement of hearings, list of witnesses, and scheduled times of appearance.....             | 4         |
| Letter to Comptroller General Elmer B. Staats.....                                              | 5         |

### CHRONOLOGICAL LIST OF WITNESSES

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
| Staats, Hon. Elmer B., Comptroller General of the United States, accompanied by Frank H. Weitzel, Assistant Comptroller General; Charles M. Bailey, Deputy Director, Defense Division, GAO; William Newman, Director, Defense Division, GAO; Stephen P. Haycock, Assistant General Counsel; James Hammond, Associate Director, Defense Division, GAO; Kenneth Fasick, Associate Director, Defense Division; and Gregory Ahart, Deputy Director, Civil Division.....                                                                                                                                                                                 | 6   |
| Morris, Hon. Thomas D., Assistant Secretary of Defense (Installations and Logistics), accompanied by Paul H. Riley, Deputy Assistant Secretary (Supply and Services); John M. Malloy, Deputy Assistant Secretary (Procurement); Gen. A. T. Stanwix-Hay, Deputy Assistant Secretary (Material); Lt. Gen. Earl G. Hedlund, Director, Defense Supply Agency; G. G. Mullins, Director, Contract Support Services; Dr. R. A. Brooks ASA (Installations and Logistics); also present: Albert F. Sanderson, Deputy Chief, Materials Policy Division, National Resource Analysis Center OEP; William B. Petty, Director, Defense Contract Audit Agency..... | 75  |
| Dominick, Hon. Peter H., a U.S. Senator from the State of Colorado.....                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 230 |
| Minshall, Hon. William E., a Representative in Congress from the 23d Congressional District of the State of Ohio.....                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 244 |
| Knott, Hon. Lawson B., Jr., Administrator, General Services Administration, accompanied by H. A. Abersfeller, Commissioner, Federal Supply Service; Harry Van Cleve, General Counsel; Douglas E. Williams, Commissioner, Transportation and Communications service; Willard L. Johnson, Jr., Assistant Administrator for Administration; William A. Schmidt, Commissioner, Public Buildings Service; John G. Harlan, Jr., Commissioner, Property Management and Disposal Service; and Joe E. Moody, Deputy Administrator.....                                                                                                                       | 249 |
| Brooke, Hon. Edward W., a U.S. Senator from the State of Massachusetts.....                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 256 |
| Caveney, Lewis R., assistant to the vice president, Bryant Computer Products, Division of Excell-O Corp., Walled Lake, Mich.....                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 281 |
| Hughes, Hon. Phillip S., Deputy Director of the Bureau of the Budget, accompanied by Tim Russell, Office of Executive Management; Joe Cunningham, Government Management Division.....                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 304 |
| Gonzalez, Hon. Henry B., a U.S. Representative from the 20th Congressional District of Texas.....                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 339 |
| Staats, Elmer B. [second appearance], Comptroller General of the United States, accompanied by Frank H. Weitzel, Assistant Comptroller of the United States; Charles M. Bailey, Deputy Director, Defense Division; J. Edward Welch, Deputy General Counsel; Stephen P. Haycock, Assistant General Counsel; Jerold K. Fasick, Associate Director, Defense Division; James H. Hammond, Associate Director, Defense Division; and Charles Kirby, Associate Director, Defense Division....                                                                                                                                                              | 351 |