

to be a trend toward an integrated housing, urban renewal, planning and code enforcement enterprise, all of it a part of the municipal operation.

Mr. ERLNBORN. You say part of the municipal operation. This would be a department of the city government—

Mr. HUGHES. Under the jurisdiction of the administrative head of the government.

Mr. ERLNBORN. Not a separate agency appointed by the mayor or—

Mr. HUGHES. Well, in some circumstances it might be a board, it might be a division established by him. The planning body might, for instance be an individual supported by a board or advised by a board, or it might be a board itself. But the trend seems to be toward making these kinds of operations subdivisions of the municipal government.

Mr. ERLNBORN. Directly responsible to the executive head of that government?

Mr. HUGHES. Yes.

Mr. ERLNBORN. And in those cases where they have some sort of board or agency appointed, is it customary that the rulemaking powers and the conduct of the business of the board be exercised by the executive, the chief executive, such as is provided in this plan?

Mr. HUGHES. The short answer is, Mr. Erlenborn, I am not really sure. I think, however, the general practice is for the executive to delegate these functions to his operating body or individual, whatever it might be—in this case, the Board. And I think the Mayor in his statement indicated this would likely be the pattern of operation in the District.

Mr. ERLNBORN. So that when this plan goes into effect, you say that the setup here in the District of Columbia would be somewhat representative of the type of administration that is used in other large cities?

Mr. HUGHES. Yes.

Commissioner WASHINGTON. I would like to say just one word about that, Mr. Erlenborn, if I may. The trend that New York has undertaken is characteristic of what is developing in the housing field—that of creating an administration of Housing and Development with a number of agencies, with a number of housing functions under that administration. The urban renewal facet, the public housing, the code enforcement, a relationship to the FHA with the 221(d)(3) and other programs, as well as certain programs in beautification which are under the HUD departmental sponsorship—all give you a total administrative package to use programs and new tools interchangeably. This is what we have achieved in a very loose way here by Mr. Appleby serving as the Housing Coordinator, setting up a task force of the Public Housing Agency, his own RLA and our own Code Enforcement Agency with a representative from FHA, operating to put the programs together and to use the tools effectively. For instance, using the leasing program in housing along or jointly with 221(d)(3) gives a total development that has several operational tools in it.

This is pretty much the trend, I would say, that cities are moving toward. It varies, however. In some cities, Baltimore, for example, the urban renewal and the public housing agencies are together with direction from the Chief Executive.