

I would assume that your recommendations would be coming up in interim reports that are provided for in the joint resolution.

Secretary Boyd. In some cases. But when we get to the final report we will have to coordinate the views of a number of the advisory committees and those of the interagency committee. I tell you sincerely it will take a lot of time to coordinate the draft with these groups, to review their conclusions and to do the redrafting and editing of a final draft.

Mr. GUTHRIE. Am I taking too much time, Mr. Chairman?

Mr. Moss. No; if you have more questions, go right ahead.

Mr. GUTHRIE. I wonder, Mr. Secretary, if you are in a position to state to the subcommittee some of the reasonable alternatives as far as recommendations are concerned that might result from this study and investigation.

Secretary Boyd. I have no idea, Mr. Guthrie.

Mr. Moss. Are there any further questions?

If not, Mr. Secretary, I want to express the appreciation of the committee for your appearance this morning and yours, also, Mr. Mackey.

I assure you your views will be given very careful consideration. I would appreciate receiving at the earliest possible moment the data figures as a substitute for the open end and the additional information requested of you. (See p. 19.)

Secretary Boyd. Thank you, Mr. Chairman. I must confess that I had not added up my totals. The figure that I gave you totals \$2,175,000. Inflation has struck again.

Mr. Moss. I thought you were a little above the \$2 million.

I wonder if you will submit also for the record and for the information of the committee a biography of Mr. Mackey.

Secretary Boyd. Yes, sir; we will be very happy to.

Mr. Moss. It will be included at this point in the record.

(The biography requested follows:)

**BIOGRAPHY OF M. CECIL MACKEY, ASSISTANT SECRETARY FOR POLICY DEVELOPMENT,
DEPARTMENT OF TRANSPORTATION**

M. Cecil Mackey is an Assistant Secretary in the Department of Transportation. He is charged with the responsibility of developing overall policies, plans and programs to assure balanced development in the Nation's transportation system. This includes the development of research projects, policy studies, and program planning.

Mr. Mackey is a native of Montgomery, Alabama. He attended the University of Alabama, where he earned the A.B., M.A., and LL.B. degrees, and the University of Illinois, where he received a Ph. D. in economics. He is a member of the Alabama bar.

He has been an Assistant Professor at the University of Illinois, an Associate Professor of Economics at the U.S. Air Force Academy, and an Assistant Professor of Law at the University of Alabama. He also spent a year at the Harvard Law School as a Ford Foundation teaching fellow.

Prior to his present appointment, he was with the Office of the Under Secretary for Transportation in the Department of Commerce as Director of the Office of Transportation Policy.

Mr. Mackey was sworn in as Assistant Secretary of Transportation on March 8, 1967.

Mr. Moss. Mr. Secretary, we again appreciate your appearance, and you gentlemen are excused.

Secretary Boyd. Thank you, Mr. Chairman and committee members.