

policemen on the force. I realize and I think that I know your position as Safety Director is a policy-making position.

Mr. MURPHY. Yes, sir.

The CHAIRMAN. You can take it from this point.

**STATEMENT OF PATRICK V. MURPHY, DIRECTOR, PUBLIC SAFETY,  
WASHINGTON, D.C.**

Mr. MURPHY. Yes, sir. Thank you, Mr. Chairman, and I am grateful for your kind invitation to come and state my position, what my understanding is of my authority and responsibility.

As you just described it, Mr. Chairman, I am with Commissioner Washington and working for him in carrying out his responsibility for the operation of the Police Department, Fire Department and Office of Civil Defense. I not only look forward to working closely with Chief Layton as part of the Mayor's team in fighting crime and preventing disorder in the city, but I would like to assure you, Mr. Chairman and members of the Committee, that I thoroughly considered before accepting the appointment, my very high regard for Chief Layton, whom I have known for many years, have met him at meetings of the International Association of Chiefs of Police, and during the past two years I have worked with him while I was with the Law Enforcement Assistance Branch of the Department of Justice.

And it is only because I have had this very high regard for Chief Layton and have known him to be a dedicated, able, well-experienced police officer that I accepted the appointment as Director of Public Safety for the city.

Now, as you describe it, Mr. Chairman, my function is basically the policy-making function. I have a very small staff, an assistant and secretarial help, and it is the wish of Commissioner Washington that a small staff be maintained in this office as part of the Office of the Commissioner of the District of Columbia.

The Police Department as we know, is a very large organization of 28 or 29 hundred people, all of whom have had some experience in their positions and the command people a considerable amount of experience. Chief Layton does a splendid job in operating the Department, and I think we have a complete understanding between the two of us that he is certainly to continue as the Chief of Police and direct and control the operations of the Department every day. And my role, as I have seen it, is to bring what little contribution I can make. Of course, I do have a police background. I have had police experience in other jurisdictions. I think I may be able to make some contribution. It is a fact of life that the police system in the United States is such that unfortunately there has not been very much communication and exchange among the police departments, and so when one visits different police departments around the country, he finds many variations in policies and procedures. I would hope that one of the small contributions I can make would be to bring the benefit of my experience to bear on some of the policies and practices of the Department and review them with Chief Layton and his staff and hopefully make improvement where improvement is to be made.

I would like to state, also, that I have a very high regard for the Metropolitan Police Department in Washington, D.C. I think it is a very honest police department. I have found the men to be extremely