

time. These have always been the procedures, and common sense and decency do not dictate otherwise.

At the meeting with the members of the Association, Mr. Murphy stated that his door was always open to any member of the Police Department. Such has just not been the case. Many attempts on many occasions to contact Mr. Murphy have been thwarted in one way or another, and Mr. Murphy has been conveniently absent from his office when the occasion so warranted.

The concern of the Association over recent events is understandably great. In short, the whole future of the Police Department is at stake. A recent survey of the members of the Association, whose membership represents ninety percent of the active policemen, indicates, that the precinct officers presently have little faith in the system, or the man supposedly in charge of it. They are bewildered because they do not know what the system represents, or whether the man they follow has the power to lead.

The Association feels that in order for the Department to act and be maintained as a strong cohesive unit, Mr. Murphy must, in the future, heed his own words, namely, that he will concern himself only with policy matters of the Department, and will leave the direction of the day-to-day operation to the Chief.

Mr. MURPHY. Thank you, Mr. Chairman.

(Whereupon, at 12:15 o'clock, p.m., the Committee adjourned, subject to call of the Chair.)

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