

Mr. DADDARIO. I think that those problems could be worked out.

You mentioned some were patent problems. It is a matter of policy how this relationship could be developed.

We are learning how to handle this better in every agency of Government. Experience, developed in these last few years, should enable us to come to a policy determination as to how this relationship is to work for the benefit of our society.

You talk about what is needed here; more manpower, unavailable in the Department, which I expect would include other agencies, and necessity for criteria.

You don't touch upon how it is structured and don't recommend how it could be better structured. Must I assume from what you have said that you are happy with the way we are handling all of our environmental problems in the Government?

Mr. LINTON. No; I don't think you would assume that.

Mr. DADDARIO. You don't touch on it.

Mr. LINTON. You mean structured in the sense of the way it is organized?

Mr. DADDARIO. Structured in the way it is organized.

Mr. LINTON. I don't touch on it, Mr. Chairman, because my own feeling about organization is that it is generally an extension of the personality of the people assigned the responsibility of running the agency. I don't think organization, per se, really makes that much difference in the effectiveness.

I would say that certainly the present structure of HEW could be improved.

When we developed the report—

Mr. DADDARIO. Before you get going any further in this—I don't know I agree with your definition of how management can be improved.

How about the relationship HEW has with Interior and other agencies which are also involved in this research? The competition does exist as to who is going to get the biggest share of the problem.

Mr. LINTON. I did touch on that, Mr. Chairman, by my comment that I felt at the moment that the responsibility, the basic, essential responsibility for the evolution of criteria, should rest with the Public Health Service. I think the health effects are the predominant concern. And as far as the relationship between the agencies—

Mr. DADDARIO. I don't mean to limit you. I was only referring to your approach to the management. I do think, as we get advice from the agencies in the environmental area, it must necessarily include not only that work which is being done in the agency you happen to be associated with at the moment, but also its relationship conversely to other agencies of Government, and the problems which exist as a result of this relationship.

Mr. LINTON. I agree with you, Mr. Chairman, and in the report we did address ourselves to this problem.

We did recognize the existence of the problem, of the competition.

I did not speak to it specifically in this statement this morning, but my feeling is that a great deal of the competition, a great deal of the difficulty in coordinating among departments, results from the lack of specific objectives and goals. And if they have a problem in HEW