

apparel manufacturing is an example of the latter. Geographic coverage extends less commonly to a multistate region (Western Conference of Teamsters) or to a nationwide unit (IBEW, UMW).¹⁴⁵

Reciprocity arrangements among funds enlarge the area of pension credit transferability. Most frequently the zone of portability under reciprocity does not go beyond the national union. Beyond reciprocity is one actual merger of separate funds as in the case of the ILGWU.¹⁴⁶ The Amalgamated Clothing Workers is unique in union institutionalism establishing an insurance company to underwrite pension plans to which the union is a party.

Industrial unions whose main strength lies in single-employer bargaining units have adapted the pooled, multiemployer method to provide pension programs for employees in small establishments for whom coverage might otherwise not be practical. These types of pooled arrangements may differ from the typical pooled plan in not requiring uniform contributions or uniform benefits for all participating employers. In effect an employer buys into the pooled plan on an actuarially determined basis. The pension program of the Industrial Union Department for example "operates nationally" and offers individualized contribution and benefits levels for small- and medium-sized employment groups "under contract with IUD affiliated unions. A principal feature is the "simplicity of negotiation. Either the parties" may agree on contribution rate (cents per hour or dollars per week) and the administrator will determine the benefit level or parties may agree on desired benefit level and the administrator will determine required contribution rate."¹⁴⁷

The unions which are parties to single-employer pension plans have worked out an institutional response which is somewhat more restricted and fundamentally different from the response of the union in the pooled pension situation. Where the latter functions as a kind of joint venturer with its employers, the former functions essentially in an adversary relationship to the employer. The day-to-day administration of the single-employer pension program is integrated into the personnel administration function of the enterprise which is commonly large enough to provide the base for economical coverage and the professional expertness to administer the plan.¹⁴⁸

The union involvement comes first through the collective bargaining negotiations and later in the processing of disputes over employee eligibility either through the general grievance machinery or through a joint board established expressly for handling pension benefit problems. Occasionally the union is able to go beyond an adversary relationship to a joint committee as in steel. Established in 1953 to review the welfare program, the committee has continued on and at times aided materially in the peaceful negotiation of complex pension provisions.¹⁴⁹ Neither involves the union in the management of the trust fund.¹⁵⁰ Unlike the multiemployer fund where the union and employer work out the details administratively after bargaining the level of

¹⁴⁵ BLS, *Labor Mobility, etc., op. cit.*, p. 38.

¹⁴⁶ *Ibid.*, pp. 38-39.

¹⁴⁷ National Industrial Group Pension Plan, Newark, N.J., 1966.

¹⁴⁸ Lucas, "Private Pension Issues, etc.," *op. cit.*, p. 537.

¹⁴⁹ U.S. Department of Labor, *Collective Bargaining in the Basic Steel Industry, op. cit.*, pp. 98-99.

¹⁵⁰ BNA, "Retirement Plans Pension Administration," *Collective Bargaining Negotiations and Contracts*, 1963, 44:231-256.