

sing system that would take into account the basic profits and basic type of construction, so that you might more expeditiously, with less difficulty and less trouble, with fewer people and at less cost, determine the vast majority of cases which really are not what you would call productive.

In other words, the time you spend on that 87 percent you might cut considerably, leaving more time and more people to evaluate more profitable cases. If they are not excessive you don't want to collect a dime. If they are, you want to collect every dollar you have coming. It will give you a chance to more fairly evaluate the cases where your real problems lie.

Mr. HARTWIG. Yes, sir. That is the problem that we have gone into in depth.

Mr. BROOKS. Who would be in a position to evaluate that possibility for you? Would your present man be competent to take a look at that possibility, Mr. Stone, or would you want to evaluate that?

Mr. STONE. I'm sure the Director of Accounting would want to get involved in that.

Mr. BROOKS. It might save you an awful lot of manpower and time. It may be that Dr. Grosch at the Bureau of Standards would be of some help to you in that, Mr. Chairman. Some of your people might call him and ask him to look at it. He is very capable in this field.

We want to thank you very much for coming down and bringing your staff. We will look forward to receiving the answers to some of the questions submitted. I think your presentation was informative and helpful.

Mr. HARTWIG. Thank you, Mr. Chairman. I have here a list of actions taken by the Renegotiation Board to improve its economy and efficiency in recent years. I am quite proud of what we have done.

Mr. BROOKS. We will accept that for the record and look forward to reading it with interest.

(The document follows:)

ACTIONS TAKEN BY THE RENEGOTIATION BOARD TO IMPROVE THE ECONOMY AND EFFICIENCY OF ITS OPERATIONS, 1961 TO PRESENT

General

1. Reorganization of field activities, resulting in the elimination of two regional boards.
2. Reevaluation and, if possible, consolidation of job functions as vacancies occurred.

Publications

Various steps were taken to improve understanding of the act and Board procedures, thereby promoting more efficient administration of the act:

1. Revision of procedural regulations.
2. Complete reprint of regulations, with a new appendix.
3. Issuance of a new series, called renegotiation rulings.
4. Revision and simplification of forms.
5. Compilation of forms and instructions for filing in a single booklet.

Office of Review

1. Development of a notice of points for presentation to assist contractors in preparing appeals.
2. Issuance of a clearance notice in lieu of a withholding letter.
3. Increased emphasis on the screening process. In fiscal 1967, 3,147 or 83.2 percent of all filings were completed at headquarters in an average of 48 days.