

some of those folks. I think even within the Government you can get some high-grade consultation with a minimum of trouble and time. I think they would be willing to give you their best advice and I think you might find, as fast as this technique is growing, that you might benefit some from it and those benefits might be passed on to the agency as we try to upgrade the efficiency with which you operate.

Mr. SCHMID. Mr. Chairman, may I supplement the remarks of the chairman on the use of the computer?

You specifically asked: "Do we use them in the program areas?" The answer is, "Yes." In our Bureau of Accounts, for example, we have computer programs developing cost formulas that are used in the rate cases. We also have a data bank with information from our annual and quarterly reports which are processed with the computer and information published therefrom.

There are other areas, too, where we do use a computer in the program, such as in our Bureau of Economics and some of their research studies. We apply computer techniques in aiding and assisting in the developing of that work.

Mr. BROOKS. You can understand, Mr. Schmid, that this art is one that has grown faster than "Topsy" ever did.

Mr. SCHMID. I certainly do, sir. It has great potential, but just where you can use it or apply it to a given agency requires a real definition of both the problem and the procedures that you are trying to implement.

Mr. BROOKS. Among the people at the Bureau of Standards, Dr. Grosch is a particularly knowledgeable man, Mr. Hartel.

Mr. HARTEL. Yes, sir.

Mr. BROOKS. Off the record.

(Discussion off the record.)

Mr. BROOKS. On the record.

Mr. SCHMID. Mr. Chairman, I want to say in the past we have made extensive use of the Bureau of Standards, reimbursing them for their services, and they have been most helpful to us.

In recent years, I would say in the last 2 or 3 years, we have not made utilization of their services primarily because we have been busily engaged with our ongoing programs.

We have also utilized the consultant services of GSA. For example, when we made arrangement for our new computer which was installed only less than a year ago—

Mr. BROOKS. What type did you get?

Mr. SCHMID. Spectra 70, RCA. We worked very closely with GSA and they assisted us all the way through in the arrangements for the computer.

Mr. BROOKS. That is good.

May I present Congressman Randall, a very distinguished member of this committee.

Congressman, do you know Chairman Tierney of the ICC and Bernard Schmid who is their managing director?

B. BUDGET PROCESSES

I wonder, Mr. Chairman, do you feel that the program budgeting concept has been fully implemented within your agency in operational terms?