

antiquated and in need of an overhaul. The CAB handles millions of dollars a year in dispensing direct subsidies and in issuing route certificates. We cannot afford waste or inefficiency. Our effort in the subcommittee is to determine whether the CAB is in fact carrying out its responsibilities with effectiveness and efficiency.

We have with us today the Chairman of the CAB, Mr. John H. Crooker, Jr. Mr. Crooker was appointed by the President only a couple of months ago. He well understands the important role which the CAB plays in the national economy.

Chairman Crooker graduated from Texas schools, graduating with distinction from Rice Institute a few years ago. He is also a graduate with highest honors from the University of Texas Law School, and is a knowledgeable, intelligent, honorable lawyer that I feel will do an excellent job at the CAB. He has 6 years to do it in.

Mr. MOORHEAD. A longer tenure than we have.

Mr. BROOKS. I was going to say I have to be up to bat three times before they can get to him.

Mr. Chairman, these hearings are being conducted on a program-by-program basis. The subcommittee wants to review each of the CAB's programs to determine what the taxpayer is getting in return for his dollar. We will first go into the general management of the agency as a whole, and we will then look at each of your programs individually. We on the subcommittee realize that you have headed the Board for a relatively short time, and if you want to refer some questions to your assistants we would certainly understand.

If you would at this time, I would appreciate your introducing the officials of the CAB who have accompanied you down here today.

STATEMENT OF JOHN H. CROOKER, JR., CHAIRMAN, CIVIL AERONAUTICS BOARD, ACCOMPANIED BY CHARLES F. KIEFER, EXECUTIVE DIRECTOR; IRVING ROTH, DIRECTOR, BUREAU OF ECONOMICS; JOSEPH B. GOLDMAN, GENERAL COUNSEL; HAROLD R. SANDERSON, ASSISTANT EXECUTIVE DIRECTOR AND SECRETARY; JOHN B. RUSSELL, ASSISTANT EXECUTIVE DIRECTOR FOR OPERATIONS; THOMAS L. WRENN, CHIEF EXAMINER; WARNER H. HORD, DIRECTOR, BUREAU OF ACCOUNTS AND STATISTICS; JOSEPH C. WATSON, DIRECTOR, BUREAU OF INTERNATIONAL AFFAIRS; ROBERT BURSTEIN, DIRECTOR, BUREAU OF ENFORCEMENT; ALPHONSE M. ANDREWS, DIRECTOR, BUREAU OF OPERATING RIGHTS; JOHN W. DREGGE, DIRECTOR, OFFICE OF COMMUNITY AND CONGRESSIONAL RELATIONS; MARVIN BERGSMAN, DIRECTOR, OFFICE OF PERSONNEL AND SECURITY; AND OSCAR C. DISLER, COMPTROLLER

Mr. CROOKER. Chairman Brooks, first let me express appreciation for your very generous personal remarks about me. There may be instances when I would like to have some staff person answer some inquiry, inasmuch as I have been at the Board for only 2 months. The Board's Executive Director, Mr. Charles Kiefer, is at the table with me, as is the Assistant Director of Operations, Mr. John Russell.