We also have to take reciprocal actions in relation to licenses of foreign airlines. They permit our carriers to fly into their countries and on a reciprocal basis we have to take steps to grant similar authorities to them.

In the nonroute area we have granted fairly broad licenses to supplemental carriers to engage in charter flights, primarily group tours and all-expense tours, inclusive tours, which the Chairman previously mentioned.

For the air taxi operators, there are blanket rights permitting them to operate when and where they please and charging what rates they please, and there is a program in conjunction with the Post Office to permit the transportation of mail. This is a growing program.

Also, we have relatively free entry into airfreight forwarding. These are companies which do not operate aircraft. Rather, they consolidate

cargo and utilize space provided by the airlines.
In summary, I would say the Board's attitude in providing adequate service to the public is really based upon providing competition where competition is economically feasible. That is its means, its basic means, of providing good service to the public.

That is a very sketchy statement.

Mr. Brooks. How many people are in your Bureau?

Mr. Andrews. In my own Bureau there are 90 authorized positions.

Mr. Brooks. Ninety? Mr. Andrews. Yes.

Mr. Brooks. Mr. Wrenn is your chief hearing examiner?

Mr. Crooker. Yes.

Mr. Brooks. I want to ask him, how long are the hearing reports? I understand that in some of the hearings the exhibits and so forth are

as tall as this room.

Mr. Wrenn. Mr. Chairman, in the Trans-Pacific case I suspect that is probably an accurate statement, but there were 18 applicants in that case. They presented their exhibits in bound volume form. Some of them had a couple of bound volumes. If you take a volume or two several inches thick and take 18 carriers, their direct and their rebuttal exhibits, I expect it would approximate the height you have indicated.

Mr. Brooks. Have you read all that?

Mr. Wrenn. I didn't.

Mr. Brooks. Did any one person in this whole world ever read it

Mr. Wrenn. I believe I can tell you that Examiner Park, who rendered his decision in about the middle of April, looked at everything in there.

Mr. Brooks. Do I interpret "looking at" as "reading" or do you just

say he looked at that stack?

Mr. Wrenn. No. Let me clarify this. The text he read; the figures he

looked at. I don't know how much of them he read.

Mr. Brooks. Has any effort been made to consolidate those applications in some way? Has any effort been made to explain to the advocates that they might present their best case in more concise form?

Mr. Wrenn. Yes, sir, Mr. Chairman, there has been. I have constantly passed that word to other examiners, and they urge them at the prehearing conference to make as precise presentations as they can and to consolidate presentations where they can.