

the Federal Property Management Regulations, specifically subpart 101-19.4.

Wherever practical to measure program performance we have established a quantifiable unit of output produced. And with the resources that are available in 1968, we have outlined our output in terms of construction, management, and so on, in exhibit K, which has been made a part of the record.

We manage property in all of the 50 States and territories; and in addition to our 10 regional offices through which we operate, we have 37 area offices and 206 field offices. The greater part of our activities are concentrated in 293 urban centers throughout the United States.

Our average employment for 1968 in the Public Buildings Service is projected at 23,666. Of this number, 2,519 are technical and professional, 4,630 are clerical and administrative, and 16,517 are ungraded wage board.

Mr. BROOKS. Mr. Schmidt, I want to thank you very much. I have just one question I wish you would answer for me and for the record.

You will recall that the committee had some interest in painting and other construction operations under your jurisdiction. I wish you would give us an idea for the record of what you have done, what you have been able to accomplish in the way of improvement, in the way of better quality performance in those areas generally. Can you do that for the record?

Mr. SCHMIDT. Mr. Chairman, I can give it to you just briefly. I think your committee has been very helpful to us. Since the hearing we have had a very intensive training program for inspectors. We have had sessions here in Washington, New York, and Chicago. In June and July we have courses scheduled in San Francisco and Atlanta, and we bring into these areas men from the nearby offices. So, with those two additional training sessions, we will have covered all of our activities throughout the United States.

We have prepared an inspection guide on painting and finishing for all inspection personnel; and in addition to that, we have prepared a revised guide specification. In addition, we are experimenting with force account work as suggested by the subcommittee. We have had a project going in each of the 10 regional offices. The program was started too late to really see what advantages might be gained from using craftsmen on a part-time basis during the winter months. So we need another year to really see whether the program proves out.

Mr. BROOKS. Can we have a written report, Mr. Schmidt, for the record?

Mr. SCHMIDT. Yes, sir.

(The report referred to follows:)

REPORT ON GSA CONSTRUCTION ACTIVITIES

A GSA study team, after a comprehensive review of the organizational and procedural aspects of the agency's construction program, made 50 recommendations to the Administrator for improving the entire construction program, of which painting is only a part. Inherent in these recommendations is the strengthening of GSA's inspection procedures and construction supervision, the improvement of contract specifications, the establishment of clear lines of responsibility for those officials connected with the construction program, and various other improvements.

These recommendations were summarized in the appendix to the 12th report of the Committee on Government Operations, entitled "Evaluation of Allegations of Painting Deficiencies Involving Federal Facilities in the Washington