

10. Do you expect the expenditures or the benefits of the program to grow appreciably in the future?

PBS provides real property acquisition and management services to the Federal establishments. As such, the growth of PBS is necessarily collateral with that of the Government as a whole. Based on historical trends and forecasts, we currently estimate the requirements for GSA-assigned space will increase from an estimated 209.4 million square feet at the end of fiscal year 1968 to 248 million square feet at the end of fiscal year 1974. This is comparable to an increase from 146.4 million square feet at the end of fiscal year 1962 to 209.4 million square feet in 1968. During fiscal years 1968 and 1969, budgetary constraints have drastically reduced the construction program but we currently foresee a need of slightly in excess of \$1 billion in improvement costs between now and the end of fiscal year 1974. Such increases in construction are necessary to offset the burgeoning need for leased space at continually escalating prices. Even with a construction program of this magnitude, our leased space is expected to increase from 23.3 percent of our total inventory in 1968 to 31.3 percent at the end of fiscal year 1974.

11. At what level are the personnel responsible for the various parts of the program coordinated to determine if the program as a whole is being efficiently carried out?

The subprograms are coordinated at the Assistant Commissioner level with overall coordination conducted at the Commissioner level.

12. Is there a continual program review within the agency, other than the annual budgetary review, to determine if the program as a whole is being efficiently carried out?

Program review is a continuing process with review, analysis, and progress reporting not less than once each quarter.

13. To your knowledge, does this program duplicate or parallel work being done by any other agency?

The facilities program consolidates the Government's efforts in the areas of acquisition and management of general-purpose space in the United States. Parallel programs, however, do exist with respect to agencies' special-purpose space requirements in this country and all types of space occupied by agencies abroad.

14. Is your organizational structure such that the program is being carried out most efficiently and effectively?

The structure is considered the most effective for carrying out the program in the most efficient manner.

15. Are there any outstanding GAO reports on the program? If so, what is the status of the GAO recommendations the reports contain?

No.

16. What significant problems, if any, are you facing in accomplishing the program objectives?

Our principal problem is that confronting many Federal agencies; namely, funds. Our construction program was drastically reduced this year and we expect no significant increase until 1970. We feel the savings resulting from Government construction and ownership have been amply demonstrated in the past. Postponed construction simply means greater reliance upon more costly alternatives for providing space—primarily through leasing. In addition, it is our policy to upgrade the environment of Federal employees to provide comparability with private industry. In this connection, we have long attempted to acquire additional funds to raise the quality of service provided through our cleaning, maintenance, protection, and repair programs. To date, we have been unable to acquire the level of funding required to do the total job.

17. Do you administer any grants, loans, or other disbursed funds related to this program? If so, is the size of your administrative staff commensurate with the magnitude of the outlays?

No, but technically, under the payments, public buildings purchase contracts appropriation there is available for fiscal year 1968 a grant in the form of payment of local taxes for \$525,640. This represents the tax obligations arising from the five buildings remaining under the lease-purchase contracts. Since the magnitude of the outlay is relatively minor, we feel that the size of our administrative staff is not affected by these grants.

18. If your appropriations were reduced, how would you absorb the cut—by an overall reduction, or by cutting or curtailing certain activities?

A reduction in appropriation would require a complete reexamination on a priority basis.