

3. What is the geographical extent of your operations?

The Department services all of the 50 States, in addition to the District of Columbia. There are many overseas locations being serviced, such as Berlin, London, Paris, Rome, Guam, Manila, Tokyo, Vietnam, etc.

4. Under your program budgeting breakdown, do you have a support program covering the operations of your office as well as other policymaking personnel?

Yes.

5. How much money is available in fiscal year 1968 for expenditures under this support program?

For the Office of the Secretary the funds available in fiscal year 1968 are \$13,690,000 (see attachment 1) broken down as follows (in thousands of dollars):

Research and development:	
General transportation research-----	\$6,021
Research information planning-----	653
Subtotal, research and development-----	6,674
Administration-----	7,016

Total available in fiscal year 1968, Office of the Secretary----- 13,690

6. Briefly justify expenditures for the support program in terms of the nature and extent of your operations and responsibilities.

The Department was established April 1, 1967. For the first time, nearly all major governmental organizations in the field of transportation were brought together under one Department and under one Secretary. These funds provide for the overall coordination and direction of the various transportation programs.

B. Budget processes

7. Has your program breakdown been approved by the Bureau of the Budget?

Yes. The departmental program structure was approved by the Bureau of the Budget before it was promulgated on January 11, 1968.

8. Does your program structure flow generally along functional lines of the agency?

The basic functions of transportation, such as the provision of urban transportation and interurban transportation, form the basis of the program structure.

9. Has the program budgeting concept been fully implemented within your agency as yet in operational terms?

A major part of the program-budget concept has been implemented within the Department, but there are still some gaps and a great need for improvement in quality. Thus far, departmental goals and objectives have been identified; a program structure has been developed; program benefits and outputs are being identified; an annual program-budget review and development procedure has been established; program memorandums and program and financial plans are being developed on a program category basis; and analytical work has been undertaken.

10. To what extent do you believe that your new budget concept will improve the efficiency of agency operations?

We believe that over the long run, full and effective implementation of the PPB concept will greatly improve the efficiency of the agency operations in the broad, most significant meaning of the term "efficiency," that is, attainment of the greatest benefits with a given cost. The PPB system institutionalizes and facilitates the planning and analytical process. As we improve our capability to do more and better planning and analyses, we cannot fail to improve our overall departmental efficiency.

C. Accounting systems development

11. Has the GAO given its approval of your accounting system?

Approval has been given in part. The table below sets forth the status of the various systems as reported by the Comptroller General to the Congress.