

9. What capital equipment, such as ADP, if any, do you rely upon to fulfill this program?

See question 3.

10. Do you expect the expenditures or the benefits of the program to grow appreciably in the future?

No growth is expected in this program.

11. At what level are the personnel responsible for the various parts of the program coordinated to determine if the program as a whole is being efficiently carried out?

The program director named in question 2 is responsible for program coordination.

12. Is there a continual program review within the agency, other than the annual budgetary review, to determine more effective and efficient ways to achieve these program objectives?

Continual program review is accomplished routinely by headquarters review of project proposal, drawings, specifications, estimates, and requests for funds. Constraints in the form of limitations on obligations, expenditures, and personnel require review of the program. Reductions and reallocation of resources also lead to review.

13. To your knowledge, does this program duplicate or parallel work being done by any other agency?

This program does not duplicate the work of any other agency. However, it does roughly parallel the work done in Navy shipyards.

14. Is your organizational structure such that the program is being carried out most efficiently and effectively?

Yard organizational structure has met our needs in the past. Improvements in management technology and ADP may result in changes to improve yard operations.

15. Are there any outstanding GAO reports on this program? If so, what is the status of the GAO recommendations the report contains?

No final GAO reports on this program exist to which the Coast Guard has not responded.

16. What significant problems, if any, are you facing in accomplishing the program objectives?

The erosion of the value of the dollar has led to the shortages of funds due to costs higher than estimated at the beginning of the budget process, several years before the start of actual work.

17. Do you administer any grants, loans, or other disbursed funds related to this program? If so, is the size of your administrative staff commensurate with the magnitude of the outlays?

This program does not involve any grants, loans, or other kinds of Federal aid.

18. If your appropriations were reduced, how would you absorb the cut—by an overall reduction, or by cutting or curtailing certain activities?

Certain construction projects would be curtailed to absorb a cut in our appropriations and resulting cuts in work orders to the yard.

19. If additional funds were available, what would you do with the new money?

Additional funds, over and above those currently appropriated, would be applied to the highest priority projects in the unit development plan for the yard. Some of these are:

Recondition cranes Nos. 1, 2, and 5	\$323, 000
Increase length, drydock No. 1	287, 000
Construct recreation building	325, 000
Modernize utilities	700, 000
Construct medical-dental building	364, 000

Activity 6 (U.S. Coast Guard): Retired Pay

1. What is the nature of and authority for this program?

This appropriation provides for retired pay of military personnel of the Coast Guard and Coast Guard Reserve, members of the former Lighthouse and Life-saving Services, and for payments to survivors pursuant to the retired serviceman's family protection plan.

2. Who is the person primarily in charge of this program at the operative level (name and title)?

Rear Adm. W. B. Ellis, Chief, Office of Personnel.